

Technical Review Draft
November 2023

TOWN OF LYONS

HOUSING FUTURES PLAN



PREPARED FOR:
TOWN OF LYONS

— 2023 —

PREPARED BY:
BOHANNAN HUSTON, INC.

DRAFT

Page Intentionally Left Blank

Contents

Executive Summary	4
Part 1 – Community Housing Profile	5
Part 2 – Forecasted Needs	13
Part 2 – Density Analysis – where should more housing go?.....	18
Part 3 – Housing Vision, Goals	29
Part 4 – Recommendations/Strategies	31
Qualifying Strategies.....	31
Town of Lyons Prioritized Housing Strategies	31
Proposition 123 – Colorado’s Affordable Housing Financing Fund	35
Opportunities for implementation support through Prop 123	35
Appendix: Resources and Case Studies	36

Executive Summary

Section Under Development

Part 1 – Community Housing Profile

Background

Like many places throughout the United States and the Denver-Boulder Region, the Town of Lyons faces housing affordability and attainability challenges due to a variety of factors, some of which are part of regional and national trends, and some specific to Lyons itself. Housing costs have soared across the nation in the past few years in part due to building material supply shortages and increased labor costs. These nationwide shortages originate in part from the 2008 housing collapse, which caused a plunge in new construction. Around the same time, demand for housing increased as millennials became adults and looked to purchase houses. Then, more recently, the pandemic gave rise to supply chain delays and a reduced workforce, leading to increased building costs and delayed construction timelines, further exacerbating housing shortages.

In addition, Lyons faces unique challenges due to impacts from the 2013 flood, geographic constraints, a limited supply of buildable land, and a zoning ordinance that favors single-family low-density development. The Town's proximity to Denver, Boulder, and Longmont also adds high desirability, and elevate the need to preserve the local character. Additionally in January of 2023, the Town of Lyons adopted a new Comprehensive Plan which acts as a guide for accomplishing the community future aspirations.

The Affordability Context

The terms affordable housing and attainable housing often get combined to mean the same thing when discussing community housing needs, however they are, in fact, a bit different. Given the range of housing needs for a community with a diverse population, it is important to consider both when working to develop policy updates and investment strategies to support the needs of any community. Individual definitions for affordable and attainable are provided below, however, for the purposes of this Community Housing Profile, **the measure for affordability in the Town will be based on the general guideline that housing costs (rent/mortgage payment) are no more than 30% of a household's gross monthly income.**

What does it mean for housing to be "Affordable" in Boulder County?

The basic, and universally accepted definition of affordable housing is housing that serves households with incomes between 30 to 60 percent of the area median income (AMI) as defined and updated yearly by the Colorado Housing and Finance Authority. For example, a family of 3 with a gross monthly income of \$5,980 (or 60% of Boulder County's AMI) can afford a monthly rent or mortgage payment of \$1,794/month or less.

	30% AMI	60% AMI	80% AMI	100% AMI	120% AMI
Household Income	\$35,880	\$71,760	\$95,680	\$119,600	\$143,520
30% Factor	Up to \$897/month Up to \$10,764/year	Up to \$1,794/month Up to \$21,528/year	Up to \$2,392/month Up to \$28,704/year	Up to \$2,990/month Up to \$35,880/year	Up to \$3,588/month Up to \$43,056/year
	Affordable Range - may qualify for subsidies		Attainable Range		

Figure 1: Boulder County AMI (Source: Colorado Housing and Finance Authority) Note: 30% factor in the figure above is the affordability threshold that no more than 30% of a household's income should be spent on housing costs.

Note: Typically, qualifying for affordable housing or rental assistance through a housing authority such as Boulder Housing Partners is based on the 30 to 80 percent AMI for the household size.

What about “Attainable”?

Attainable housing is often also considered or referred to as workforce housing and typically serves those households with incomes that represent 60 to 120 percent of AMI. For example, a family of 3 with a gross monthly income of \$9,960 a month (or 100% of Boulder County’s AMI) can afford a monthly rent or mortgage payment of \$2,990/month or less.

How does this relate to household income in Lyons?

AMI values are always calculated at a county or metropolitan-area level by the U.S. Department of Housing and Urban Development. While Boulder County’s AMI tables are relevant, we can take a more detailed look at affordability by considering the Town of Lyons’ median household income as reported through the U.S. Census Bureau.

In 2021, the median household income for households in Lyons was reported to be \$111,982. An affordable rent or mortgage payment based on this average equates to \$2,799.55 per month.

However, looking into median household income in Lyons by housing tenure paints a much different picture. As of 2021, there were nearly 900 housing units in Lyons. Of these, 79% were owner-occupied and 21% were renter occupied. For owner-occupied households in Lyons, the median household income is \$121,321. Starkly contrasting this number, the renter-occupied household income is reported at \$47,273. The “affordability” breakdown is shown below in Figure 2.

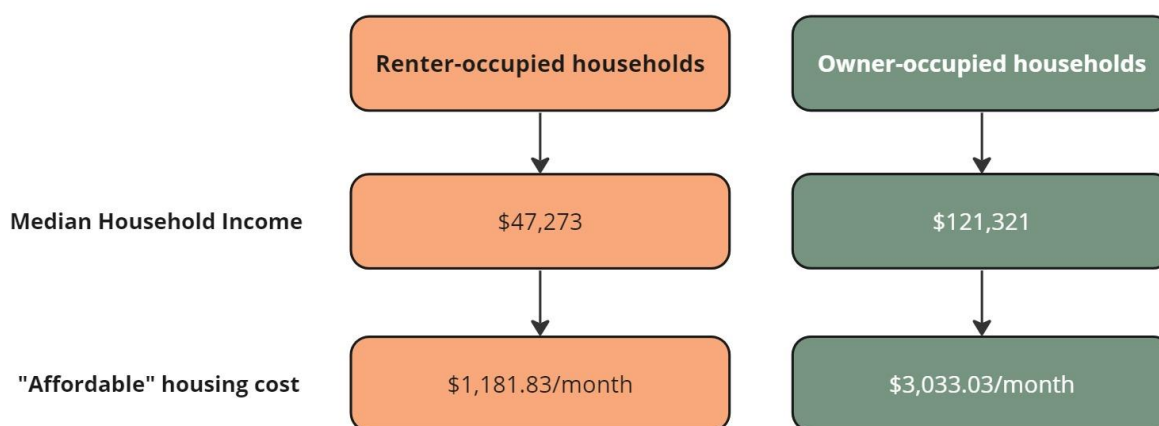


Figure 2: Affordability Index (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau)

Lyons’ Existing Housing Stock

Not unlike its neighbors in the region, housing in the Town of Lyons is predominantly comprised of single-unit detached houses, as shown in Figure 3. What’s a good number? In order to induce a balance between supply and

% of occupied units that are single-unit detached

Boulder, City	Longmont	Lyons	Mead	Erie
40%	64%	82%	88%	89%

Figure 3: % of occupied single-unit detached units by municipality (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau)

demand, along with increasing housing affordability, it is important that communities strive to diversify their housing stock across the spectrum of housing types – duplexes, triplexes, apartments, etc. While 82% of the housing stock in Lyons is single-unit detached, this means that the remaining 18% is made up of all other possible types as noted previously. A “good” number would be to strive to equalize this differentiation. The City of Boulder for instance maintains 60% of their housing stock as follows:

City of Boulder Occupied Housing Units by Units in Structure (w/o single family detached)

Single Unit Attached	2 Units	3 or 4 Units	5 to 9 Units	10+ Units	Mobile home or other
7%	2%	6%	9%	33%	3%

Figure 4 % of occupied housing units by units in structure, City of Boulder (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer, U.S. Census Bureau)

Where as, noted above, Lyons’ remaining 17% housing stock is detailed in the following illustration.

Town of Lyons Occupied Housing Units by Units in Structure (w/o single family detached)

Single Unit Attached	2 Units	3 or 4 Units	5 to 9 Units	10+ Units	Mobile home or other
6%	2%	2%	3%	2%	3%

The largest difference in these types of housing units largely centers around the 10+ unit breakdown. Whereas the City of Boulder has larger apartment buildings incorporated into their overall housing portfolio, the Town of Lyons does not.

Rental Units

As of 2021, the Town had an estimated 721 single-unit detached houses and an estimated 69 of them were renter-occupied. Of an estimated 188 renter occupied-units, less than half were found in single-unit detached houses suggesting these homes were originally built for owner occupancy and have sometime in the past transitioned to long-term rental units. The renter-occupied housing type breakdown is provided in Figure 5 below.

Rental unit housing type breakdown (of 188 occupied units)

Single Unit Detached	Single Unit Attached	2 Apartments	3 or 4 Apartments	5 to 9 Apartments	10+ Apartments	Mobile home or other
37%	20%	10%	3%	11%	10%	9%

Figure 5: Occupied Rental Units by Type (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau)

Owner-Occupied Units

Of the 687 remaining owner-occupied housing units in Lyons, roughly 95% are considered a single-family detached unit. The remaining 5% is made up in some sort of other housing type such as a townhome (single unit attached) or mobile home. The owner-occupied housing type breakdown is provided in Figure 6 below.

Owner-occupied housing type breakdown (of 687 occupied units)

Single Unit Detached	Single Unit Attached	2 Apartments	3 or 4 Apartments	5 to 9 Apartments	10+ Apartments	Mobile home or other
95%	2%	0%	2%	0%	0%	1%

Figure 6: Occupied Ownership Units by Type (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau)

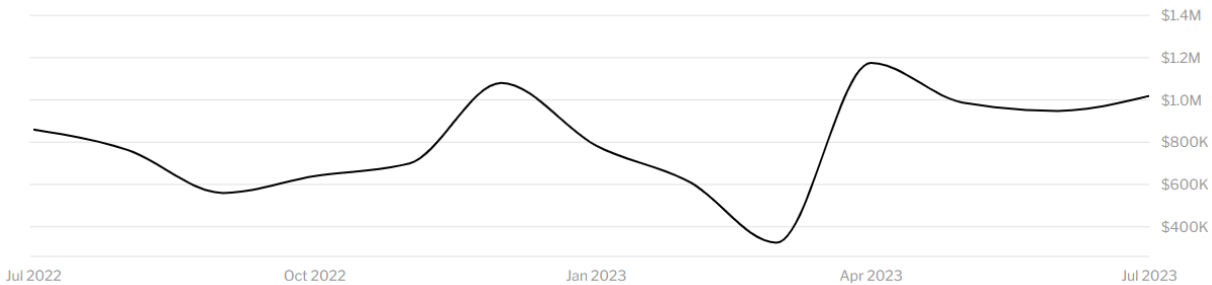
Market Trends – a snapshot

For-Sale

According to the U.S. Census Bureau's American Community Survey, Lyons median home value in 2021 was estimated to be \$637,000. Compared to the City of Boulder, this value was 10% higher, and 150% higher than the median home value in Colorado.

A variety of real estate websites track and report housing market trends in communities throughout the United States. An initial investigation into the data provided through websites such as Redfin, Realtor.com, etc. provide a snapshot into what median home sales prices look like currently compared to the past, as well as current listing prices.

According to Redfin, the median sale price in July 2023 was \$1,019,000 which accounts for an increase of 18.5% compared to July 2022. In July 2022, the median home price was roughly \$888,000. The figure below shows the fluctuation in home sale price over the last year.



Currently, Realtor.com shows the median listing home price in Lyons at roughly \$850,000. At the time of development of this housing profile, there were 62 homes for sale in the Lyons area, ranging from \$40,000 to \$2,800,000.

Note: this brief analysis considered properties that have a Lyons address. It is important to note that even properties listed immediately adjacent to the Town's municipal limits, can still influence comparison (comps) numbers in real estate analysis and pricing.

Rental

The median monthly housing cost for Lyons residents in 2021 was roughly \$2,117. For renter-occupied-households, the median housing cost drops to approximately \$1,403. However, this median housing cost is an estimate provided by the American Community Survey and may not accurately represent current rental costs in the Town. Analysis into a variety of online rental publishing platforms shows that the average rent for a one-bedroom apartment in Lyons could range anywhere from \$600 per month to \$1,817 per month. *Note: Search terms focused on housing that has a Lyons address. Although some properties may be external to the municipal boundary of Lyons, they still likely have an effect on rates and home values and thus were included.*

Complicating factors further is the range present in single-family home rentals – which is only further compounded by the lack of units currently available. The ranges present are illustrated below in Figure 7.

Available Rental Stratification (as of August 2023)

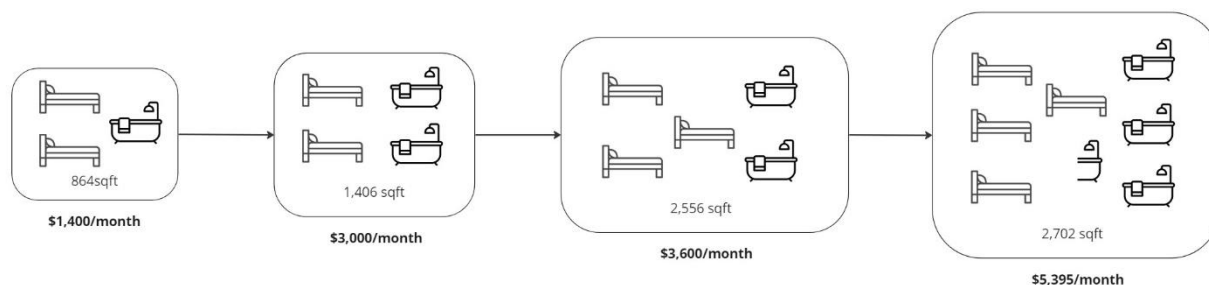


Figure 7: August 2023 Available Rental Stratification (Source: Aggregation from Rental Websites; Redfin, Zillow, etc)

Housing Costs and Cost Burden

Noted previously, the median monthly housing cost (all tenure types) for Lyons residents in 2021 was roughly \$2,117. This “global” estimate for the Town is more easily detailed by illustrating the breakdown as reported through the American Community Survey. Figure 8 below illustrates the monthly housing costs as differentiated between owners and renters.

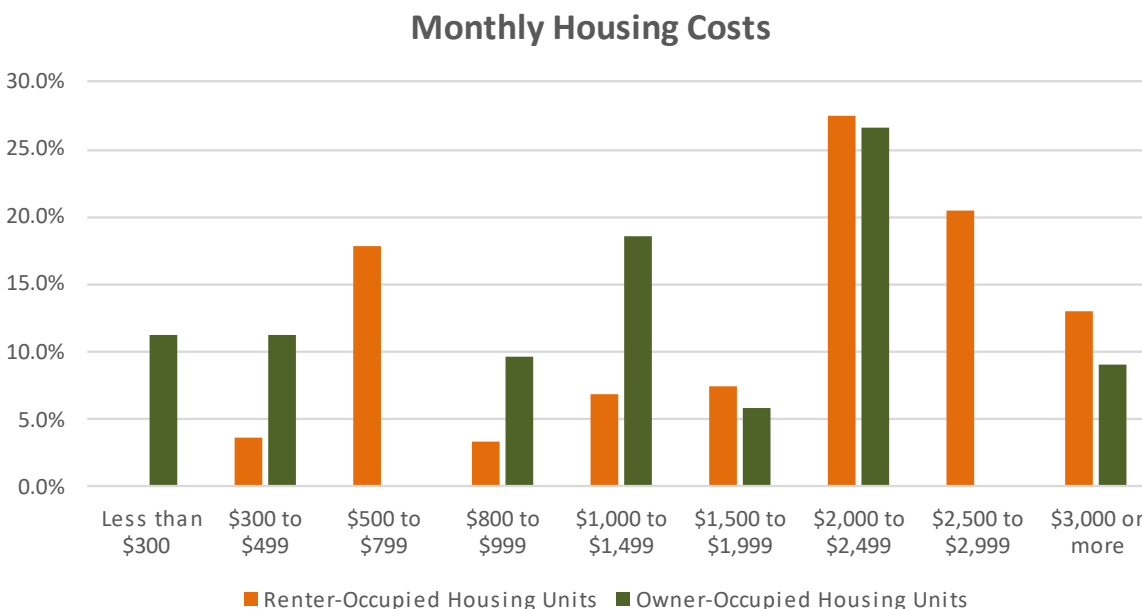


Figure 8: Monthly Housing Costs (Source: American Community Survey ACS 2021 (5-Year Estimates), Table S2503, U.S. Census Bureau.

By calculating the proportion of monthly housing costs for owners and renters at different income levels, one is able to determine the percentage of cost-burdened households across different income brackets

in Lyons. Figure 9 below shows the proportion of all cost-burdened households in Lyons at different income levels surveyed by the ACS, regardless of owner or renter status, by those spending 30% or more of their income on housing costs.

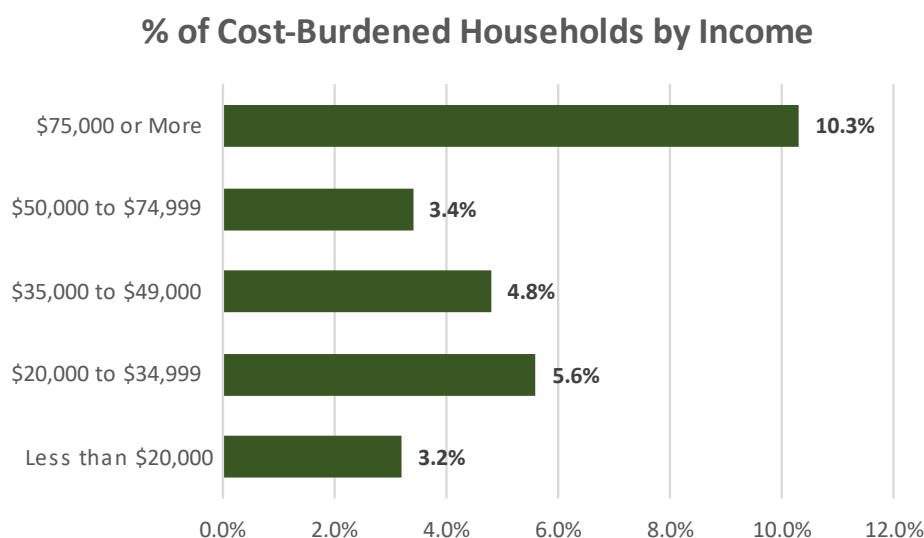


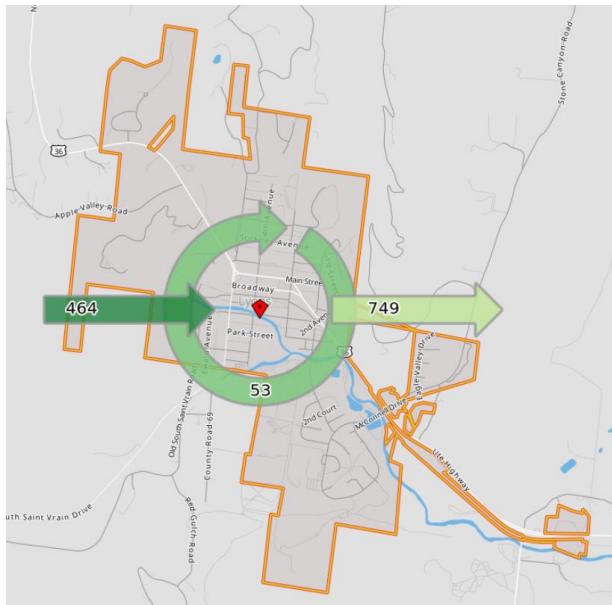
Figure 9: Percentage of Cost-Burdened Households by Income (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates) A10026. Housing Units by Housing Costs as a Percentage of Household Income in the Past 12 Months, Social Explorer; U.S. Census Bureau)

As illustrated in the bar chart above, a significant portion of higher-earning households show to be cost burdened. This indicates the current mismatch in available versus needed housing types in the community. Incentivizing the development of more housing types and more housing variety would allow for current households to find more appropriate housing that better fits their needs (family size, number of bedrooms, etc.) and their incomes.

Commuting

Commuting patterns of employed residents and those that travel into Lyons for work undeniably have an added effect on the housing situation in the Town. Utilizing the Longitudinal Employer-Household Dynamics reporting through the U.S. Census Bureau's OnTheMap tool, an understanding of where workers are employed and where they live can be developed specific to the Town of Lyons. The output of this tool, shown below, indicates that the vast majority of people who work in Lyons live elsewhere. In 2020, roughly 90 percent of those employed in the Town live outside. In contrast, of the 802 employed residents of Lyons, roughly 93 percent commute to a job outside of the community – this leaves 6.6 percent or 53 residents who stay in Town for work.

Note: This analysis includes “all jobs” which includes home occupations but is not the same as remote work. Remote work is likely not included at this stage of Census Reporting as respondent answers indicate a differentiation of where they live versus where their employer is located.



Inflow/Outflow Job Counts (All Jobs) - 2020

	Count	Share
Employed in Lyons	517	100.0%
Employed in Lyons but Living Outside	464	89.7%
Employed and Living in Lyons	53	10.3%
Living in Lyons	517	100.0%
Living in Lyons but Employed Outside	749	93.4%
Living and Employed in Lyons	53	6.6%

Figure 10: Inflow-Outflow Statistics (Source: U.S. Census Bureau, OnTheMap Application and LEHD Origin-Destination Employment Statistics)

So why's this important?

Affordable, attainable housing that fits a range of household types and lifestyles is of the utmost importance to attracting, retaining, and developing a diverse, productive workforce in any community. It's difficult to push economic and workforce development initiatives if the housing supply cannot absorb the workforce needs of the local economy. With such a drastic percentage of local employment living outside of the community, it is inevitable that the strain on the local economy will hit a breaking point.

Coupled with this conundrum, is the fact that those with the highest productivity for the community are forced to live elsewhere due to the lack of housing options available – they make their income in Lyons and spend it elsewhere. It should also be noted that many in this situation have expressed a desire to live where they work – to live in a community they love but cannot afford. During the Sandstone Summer Concert Series, several participants noted they were visiting from adjacent communities, and have worked in Lyons for years, but have been unable to find housing – either due to their needs or their affordability.

Workforce Housing Index

The previous section stresses the importance for considering the commuting workforce in the housing discussion – and how future housing development in the Town can absorb a portion of this facet of the local workforce. This brief section outlines what affordability “looks” like for occupation groups found in Lyons. This analysis focuses predominantly on Vital occupations rather than the full list of occupations working in the community as vital occupations tend to be in lower income earning brackets while also providing significant support to the communities in which they serve.

The vital occupation groups identified for the Town of Lyons are provided in Table 2 below. Each occupation listed is coupled with its reported median annual earnings, monthly earnings, and an estimation of a median monthly affordability amount for housing costs.

Workforce Housing Index, Lyons, Colorado, 2021

<i>Vital Occupation Groups</i>	<i>Median Earning</i>	<i>Monthly Earning</i>
Educational Instruction, And Library Occupations	\$57,337	\$4,778
Construction And Extraction Occupations	\$44,000	\$3,666
Office And Administrative Support Occupations	\$43,125	\$3,593
Building And Grounds Cleaning And Maintenance Occupations	\$27,574	\$2,297
Protective Service Occupations	**	**
Healthcare Support Occupations	**	**
Community And Social Service Occupations	**	**
Median Income	\$43,562	\$3,630
Available for housing (30% of median earnings)		\$1,089

Table 1: Workforce Housing Index, Lyons, Colorado, 2021 (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau)

This community housing profile has already reported that the median housing cost renter-occupied housing in the community is approximately \$1,403. The workforce housing index outlined in the table above, stresses the point that if a person in a vital occupation is able to find housing in Town, it is likely they will enter it and immediately become cost-burdened. And this situation only works, if this person has already been able to compile first and last months rent, as well as their security deposit.

Part 2 – Forecasted Needs

Background

Housing shortages have become commonplace throughout the State of Colorado as well as the Nation. Most would agree that more housing is needed everywhere, but getting to exactly how much more is a bit tricky. Housing needs are an acute and prolonged issue – many communities, like Lyons, are already behind, which compounds future needs while exacerbating the current situation. The following subsections outline the steps and provide an estimation of forecasted needs for the Town. It is important to note that forecasted housing needs should be seen as a general target, not an absolute. Housing needs ebb and flow with changes in the community from year to year and attempt to take into account migration, natural population increase and decline, and changes in workforce. The ensuing estimates reach out to the year 2050 – a lot can change between now and then.

Future Population (Growth)

The first step in determining future housing needs for the Town of Lyons involves the development of a population forecast out to the horizon year 2050. An appropriate growth rate was developed based on the Town's historical population data from the U.S. Census Bureau and applied to develop the forecast illustrated in Figure 12 below.

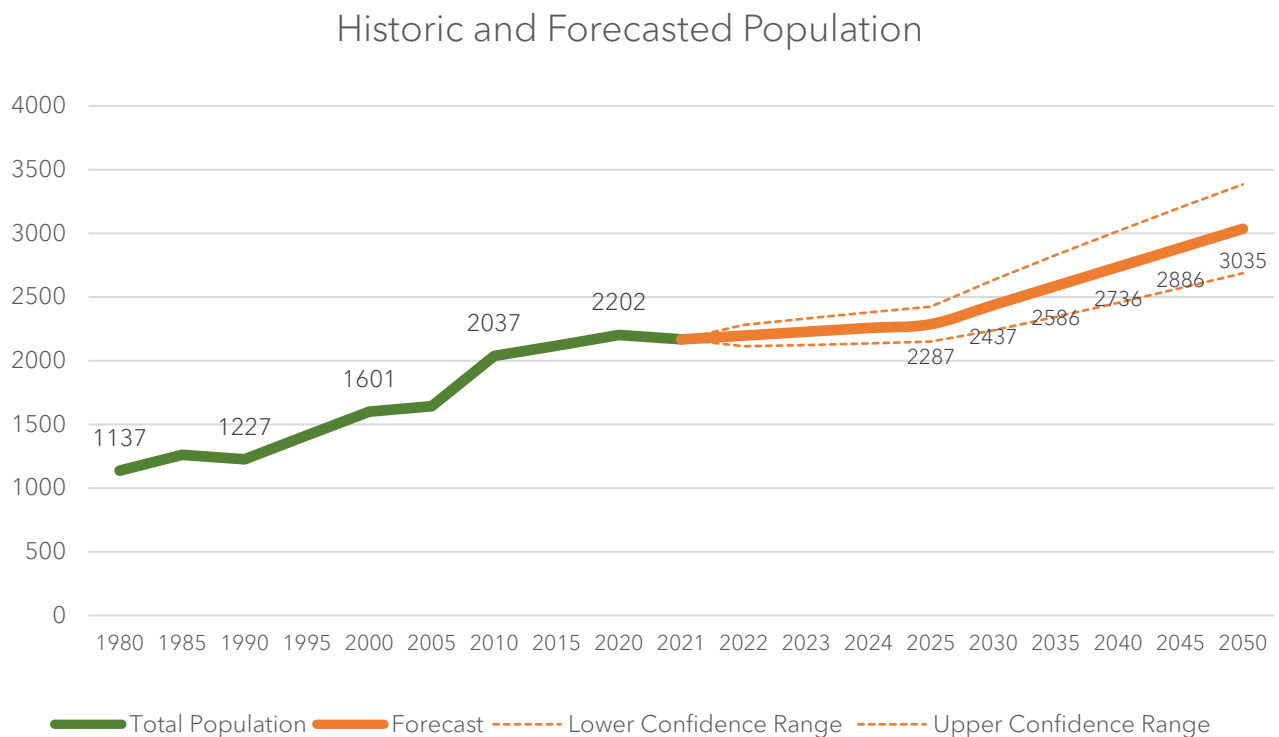


Figure 11: Past and Future Populations (Source: Source: U.S. Census Bureau, BHI)

This analysis provides tabular population data that can then be used to determine the future household needs in subsequent steps (see below).

Future Households

The piece in determining future housing needs is to develop an understanding of how the future population equates to housing units. The Town's median household size from 2010 to 2021 is roughly 2.46 people per household. Utilizing this household size, the future population can be converted into future households to provide a more general understanding of the number of future housing units needed to support the forecasted increase in residents. Figure 13 below, illustrates the estimated increase in housing units every 5 years - which equates to a total increase from 892 units in 2021 to 1234 in 2050 (the addition of 342 units in the next 27 years).

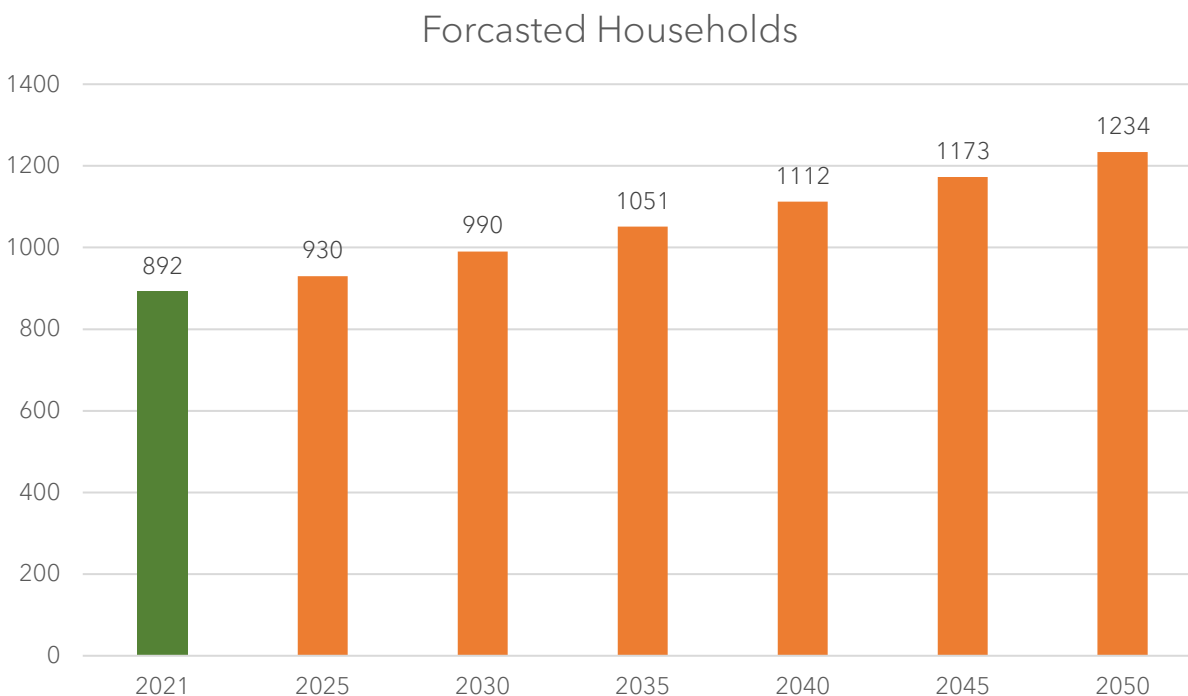


Figure 12: Forecasted Number of Total Households (Source: BHI)

Tenure breakdown

The third phase in the process to a future housing forecast is to determine the separation of future households by tenure type - renters and owners. This is done to support further analysis into potential recommendations and policy changes that can address the needs of each housing type.

After discussion with Town representatives, two tenure scenarios were developed and included below.

- **Scenario One: Trend continuation**, which includes the current separation of tenure types in Lyons and anticipates it will exist in perpetuity into the future. The percentage of renters and owners stays the same throughout the forecast.
- **Scenario Two: An increasing rental shift**. The current separation of tenure types in Lyons is adjusted to support an increase in renter-occupied households into the future.

Scenario One: Trend Continuation

Noted above, this scenario maintains the current trend and assumes that the separation of tenure types in Lyons continues throughout the forecast. Currently, 78.5% of households in Lyons are owner occupied, whereas 21.5% are renter-occupied. The ensuing forecasted separation is illustrated in Figure 14 below.

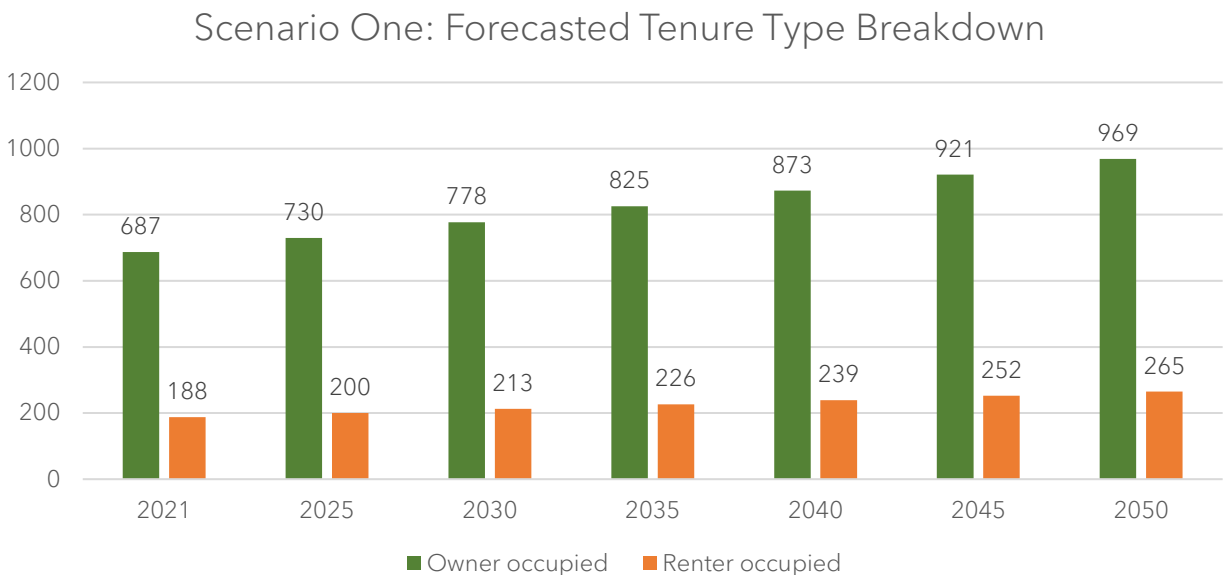


Figure 13: Tenure Type Future Breakdown - Scenario One (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau, BHI)

Scenario One Tenure Type Breakdown, 2021-2050

Tenure Type	2021	2025	2030	2035	2040	2045	2050
Owner occupied (78.5% of total)	687	730	778	825	873	921	969
Renter occupied (21.5% of total)	188	200	213	226	239	252	265
Total Households	875	930	991	1,051	1,112	1,173	1,234

Table 2 Tenure Type Future Breakdown - Scenario One (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau, BHI)

Scenario Two: Increasing Rental Shift

Scenario two assumes that the separation of tenure types in Lyons will gradually change to an increase in renter-occupied households into the future - that the share of renter-occupied households will gradually increase while owner-occupied households will decrease. An appropriate growth rate was developed and applied to the renter-occupied tenure percentage based on historical housing data from the U.S. Census Bureau. The resulting forecast is illustrated in Figure 15 below.

Scenario Two: Increasing Rental Shift

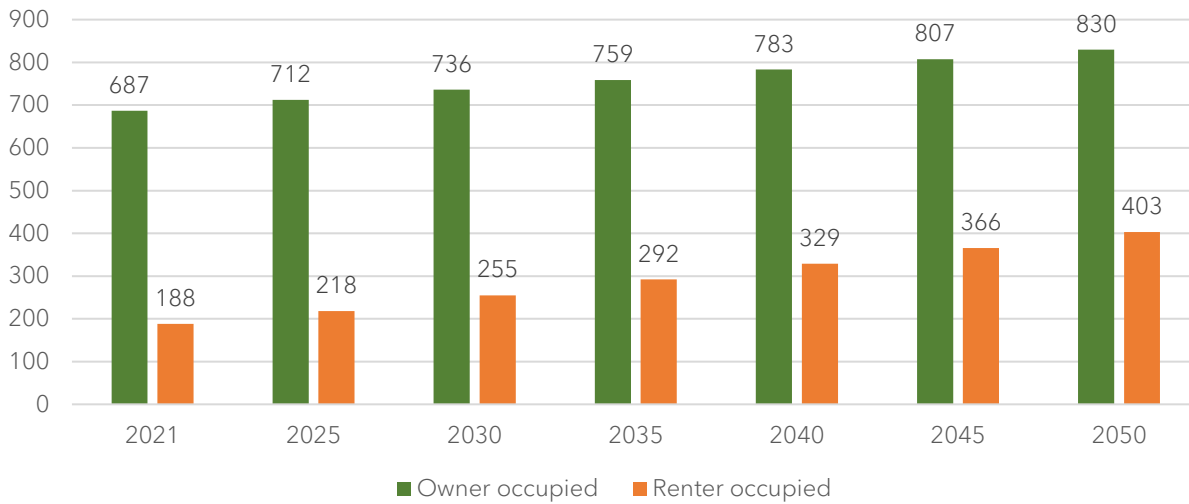


Figure 14: Tenure Type Future Breakdown – Scenario Two (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau, BHI)

Scenario Two Tenure Type Breakdown, 2021-2050

Tenure Type	2021	2025	2030	2035	2040	2045	2050
Owner occupied	687	712	736	759	783	807	830
Renter occupied	188	218	255	292	329	366	403
Total Households	875	930	991	1,051	1,112	1,173	1,233

Table 3 Tenure Type Future Breakdown - Scenario Two (Source: Social Explorer Tables: ACS 2021 (5-Year Estimates), Social Explorer; U.S. Census Bureau, BHI)

Proposition 123 Commitment Estimate

Proposition 123 created the State Affordable Housing Fund, dedicating 40% of funds to the Affordable Housing Support Fund administered by the Department of Local Affairs (DOLA) and 60% to the Affordable Housing Financing Fund overseen by the Colorado Office of Economic Development and International Trade (OEDIT). To fund housing programs. The initial step in qualifying for access to these funds is a Local Government Affordable Housing Commitment which includes a requirement to increase existing affordable housing units by 3% a year and an expedited review process for Affordable housing developments. (Source: OEDIT, [Proposition 123 – Colorado Affordable Housing Financing Fund](#))

Prior to the November 1, 2023, deadline, the Town of Lyons made an affordable housing commitment which, in addition to committing to increasing existing affordable housing units by 3% a year, also sets the Town's baseline of affordable housing. The Town's baseline estimate, and commitment are outlined in the Table provided below.

Local Government Affordable Housing Baseline Reference Data Table

Affordable Housing Baseline Estimate	Three Year Commitment Estimate	Annualized Commitment Estimate
80 Units	10 Units	3 Units

Forecast Assessment

Finally, this portion of the analysis aims to put the forecast into perspective and connects the forecast to the current stock of housing in the Town. Results for each scenario described above are included below. It is important to note that in each scenario, the same population and same household size are accommodated throughout 2050, however the most prominent difference is the differentiation between owner-occupied and renter-occupied housing units. It is also important to note that the “additional units needed” row compounds, meaning that, for example, the number of additional units needed in 2030 (98) also includes the additional number of units needed in 2025 (38), so a net increase of 60 additional.

	2021	2025	2030	2035	2040	2045	2050
Scenario One							
Total Occupied Units	892	930	990	1,051	1,112	1,173	1,234
Owner Occupied	687	730	778	825	873	921	969
Renter Occupied	188	200	213	226	239	252	265
Average Household Size	2.46	2.46	2.46	2.46	2.46	2.46	2.46
Population Accommodated	2,152	2,287	2,437	2,586	2,736	2,886	3,035
Owner Occupied Population	1,690	1,795	1,913	2,030	2,148	2,265	2,383
Renter Occupied Population	462	492	524	556	588	620	653
Additional Units Needed		38	98	159	220	281	342
Owner Occupied Units		30	77	125	173	221	268
Renter Occupied Units		8	21	34	47	60	74

Table 4 Scenario One Results (Source: BHI)

	2021	2025	2030	2035	2040	2045	2050
Scenario Two							
Total Occupied Units	892	930	990	1,051	1,112	1,173	1,234
Owner Occupied	687	712	736	759	783	807	830
Renter Occupied	188	218	255	292	329	366	403
Average Household Size	2.46	2.46	2.46	2.46	2.46	2.46	2.46
Population Accommodated	2,152	2,287	2,437	2,586	2,736	2,886	3,035
Owner Occupied Population	1,690	1,751	1,810	1,868	1,926	1,985	2,043
Renter Occupied Population	462	536	627	718	810	901	992
Additional Units Needed		38	98	159	220	281	342
Owner Occupied Units		29	73	115	155	193	230
Renter Occupied Units		9	25	44	65	88	112

Table 5 Scenario Two Results (Source: BHI)

Part 3 – Density Analysis – where should more housing go?

Introduction

Lyons' existing housing pressures are exacerbated by its small overall land area – 1.37 square miles. The presence of North and South Saint Vrain Creek, which in 2013 rose to ten times its normal water volume resulting in 500-year floods that inundated much of the town and destroyed a significant portion of Lyons' multifamily and affordable housing, complicates the town's geographical limitations. Thoughtful consideration of annexation and the prioritization of infill development will be crucial if Lyons is to achieve its desired increase in overall housing stock. Utilizing a combination of community input and spatial data, suitable areas for higher density infill development were identified.

Current Residential Zoning Allowances

The Lyons Municipal Code currently designates four zones for residential housing: R-1 (Low Density Residential District), R-2 (Medium Density Residential District), R-2A (Medium High Density Residential District), and R-3 (High Density Residential District). Of the four zones R-2, R-2A, and R3 allow for the development of higher density multifamily housing, however only 6.7 percent of the residential zones allow for the development of multifamily housing which significantly constrains the amount of developable land for this housing type. Table

Residential Zoning District Distribution

Zone Class	Parcel Count	Total Sq. Ft.	Percent of R Zone Classification	Percent of Total Sq. Ft.
R-1	766	11,806,499	93.3%	91.8%
R-2	13	649,201	1.6%	5.0%
R-2A	38	314,311	4.6%	2.4%
R-3	4	90,049	0.5%	0.7%
Grand Total	821	12,860,060	100%	100%

Table 6 Distribution of Residential Zone Districts (Source: Town of Lyons, BHI)

Further analysis of the spatial distribution of parcels that allow for multifamily dwelling units highlights the uneven distribution of density in Lyons with the majority of parcels zoned for multifamily dwelling units being located to the west of SH 7 and south of US 36 (See Figure 15 below).

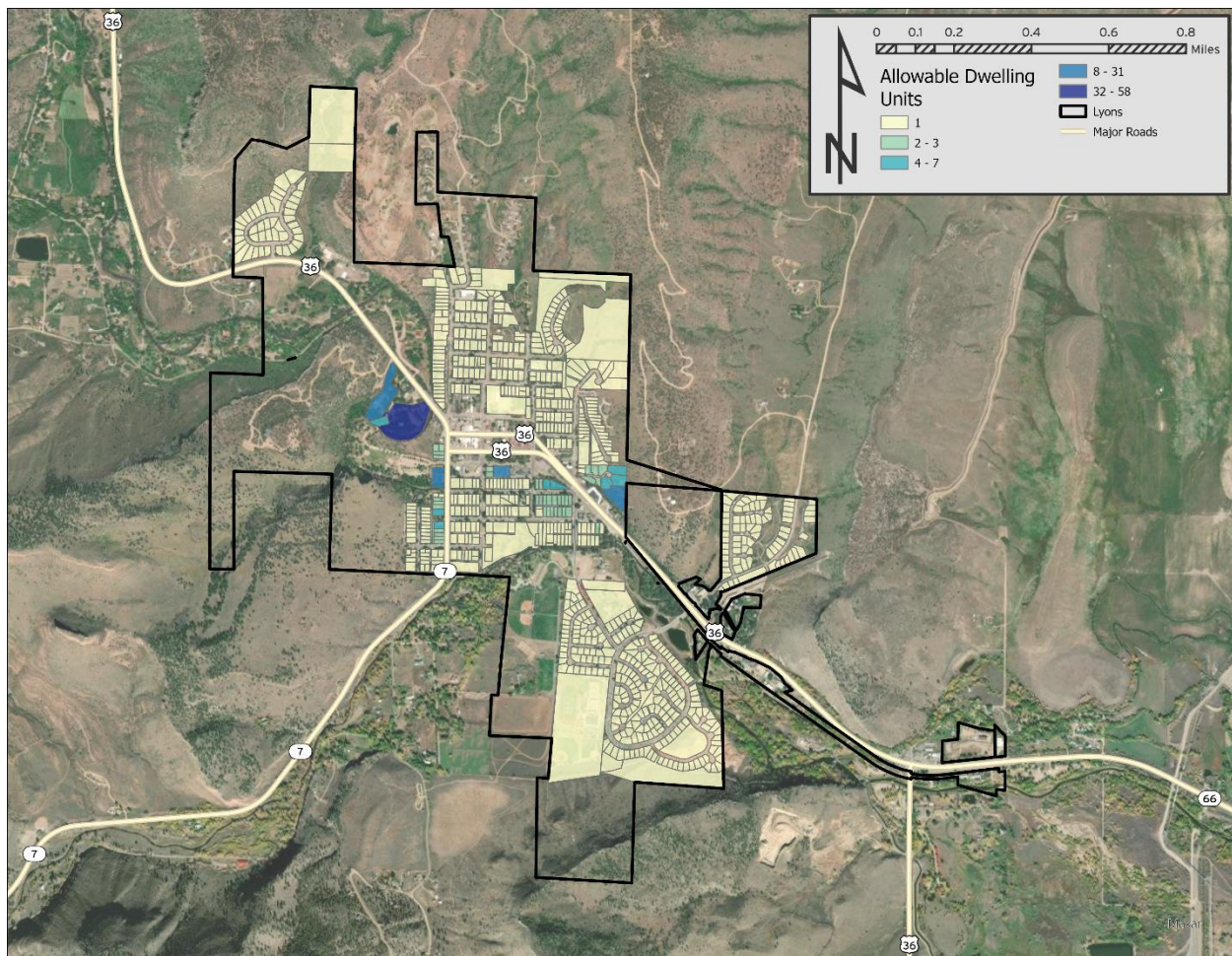


Figure 15: Maximum Dwelling Units by Zoning (Source: Town of Lyons, BHI)

Opportunity Analysis

Community-sourced development areas

As part of the effort to identify areas suitable for denser infill development in Lyons the community was asked to provide input on areas they feel are suitable for increased residential density through the use of an online interactive map. Residents were also encouraged to highlight areas they deemed unsuitable for increased density and any other feedback/comments they had about housing needs in the community. Overall, the interactive map received 160 contributions which helped identify areas for further analysis and development consideration. Figure 16 below illustrates the resulting interactive map engagement outcomes.

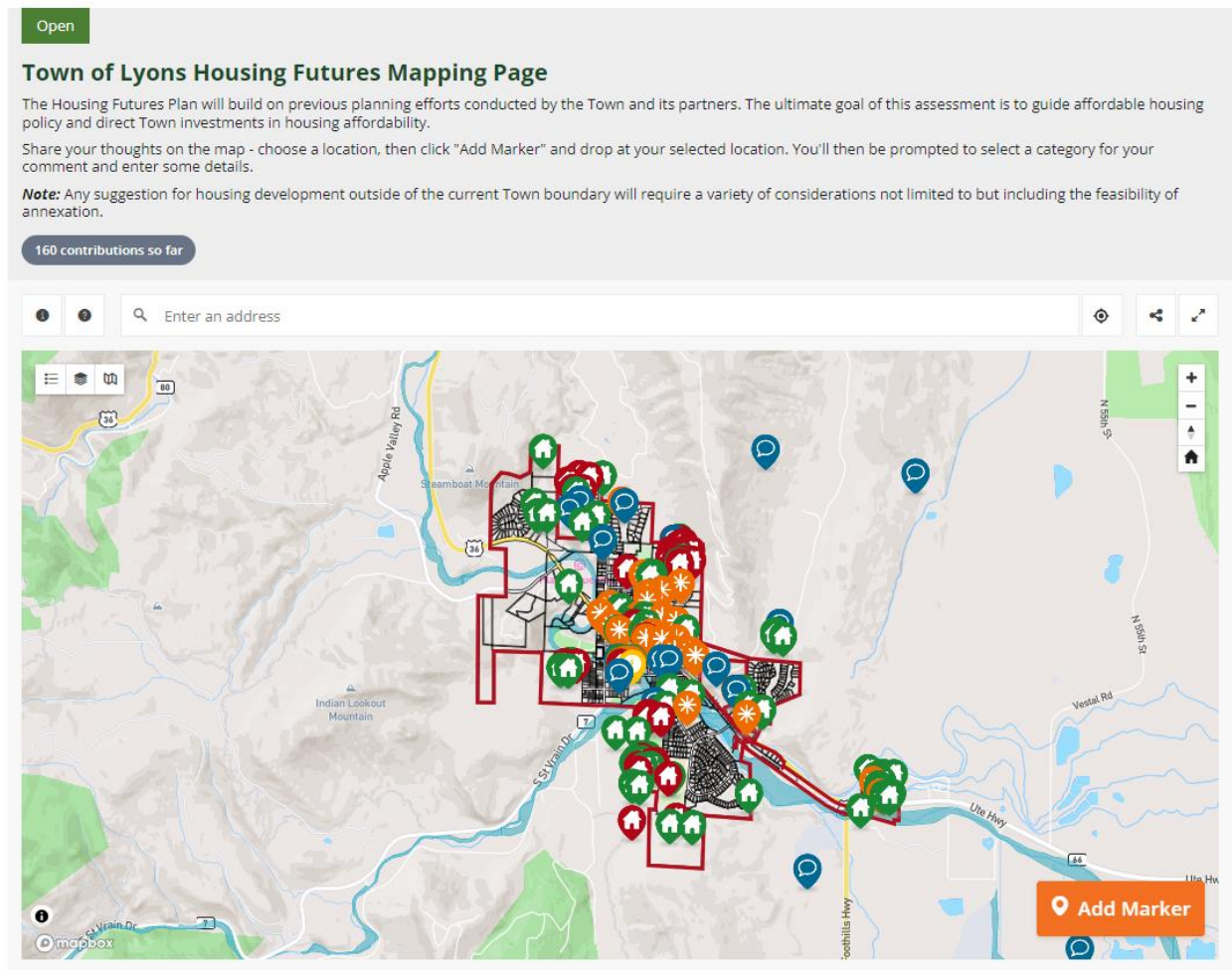


Figure 16 Town of Lyons Housing Futures Mapping Page

The following subsections summarize the outcomes of the analysis completed to identify key locations in town to guide future housing development to. This analysis consisted of the following:

1. Interactive Map Comments (Develop Here/Infill Opportunity vs. No Development Here)
2. Bus Stops and Walkshed Analysis
3. Zoning Analysis
4. Deed Restricted Buy out Property and Large Vacant Parcels

Interactive Map Comment Analysis

Detailed above, Lyons residents were asked to identify areas that they deemed suitable for new affordable housing development – areas where an increase in housing density would be appropriate. The interactive map (Figure 16) received 75 comments in support of housing development with the highest concentration of comments located adjacent to US 36 bisecting the community, the Lyons Dog Park, and the area east of town located at the intersection of US 66 and US 36 meet. Further analysis was explored to understand the overall constraints and opportunities that exist in these areas, ultimately influencing the identified development focus areas detailed at the end of this section.

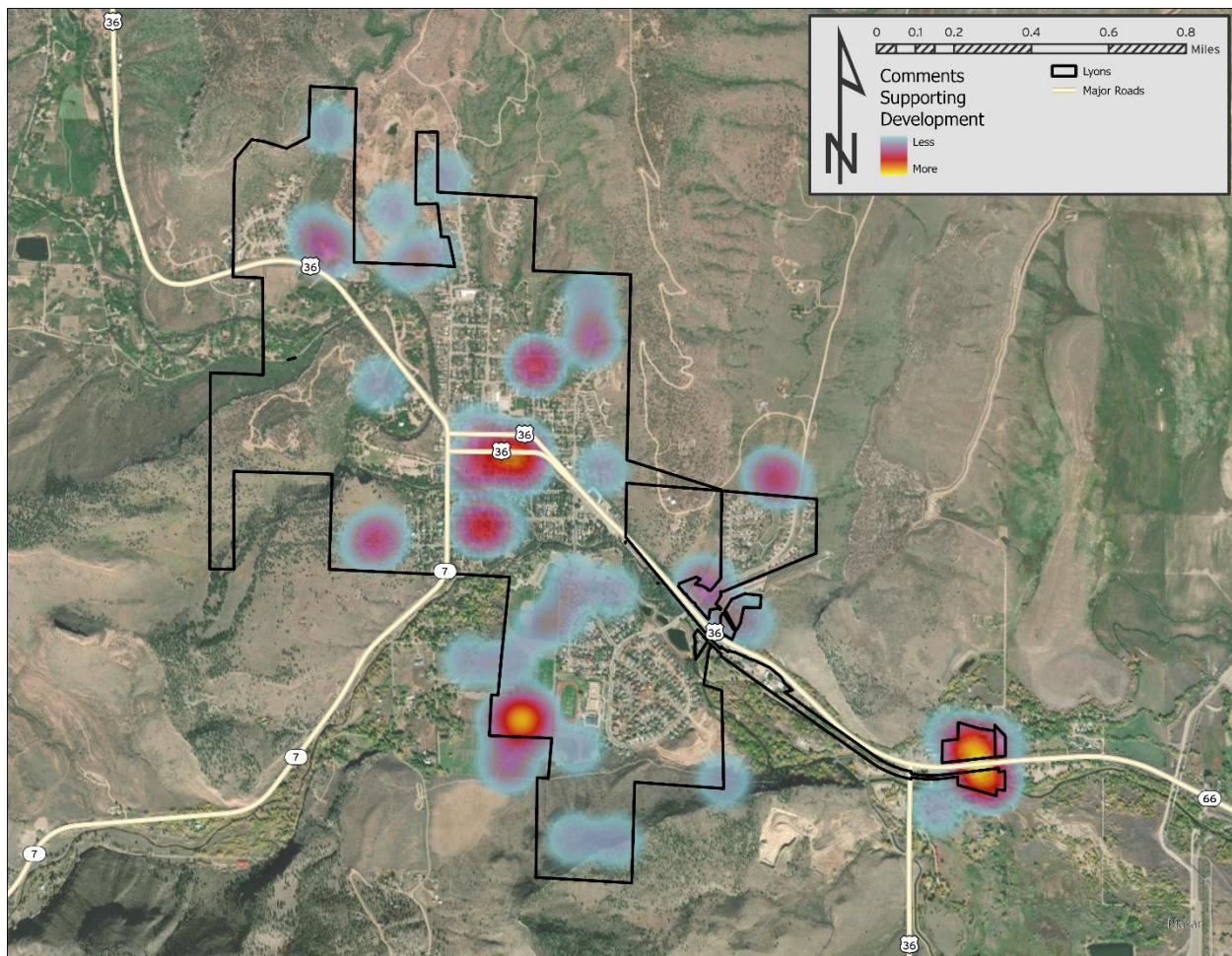


Figure 17: Comments Supporting Development (Source: BHI)

Bus Stops and Walkshed

Currently there are 12 bus stops in Lyons which provide service between Lyons and Boulder along US 36. The Lyons Flyer is free to ride and operates three daily round trips during the morning and afternoon rush hours with service being provided Monday – Friday excluding federal holidays. To better align with future funding opportunities and State housing goals, it is recommended that the Town consider locating future development near existing transit stops. Figure 18 below, outlines the 0 to 5 minute, 5 to 10 minute, and 10-to-15-minute walkshed from each transit stop, factoring in the current roadway network. As the future housing development is incentivized and further supported by the Town, if transit access and regional commuting is deemed an important factor for housing location consideration, the Town should consider directing development within the locations indicated on the map in Figure 18 below.

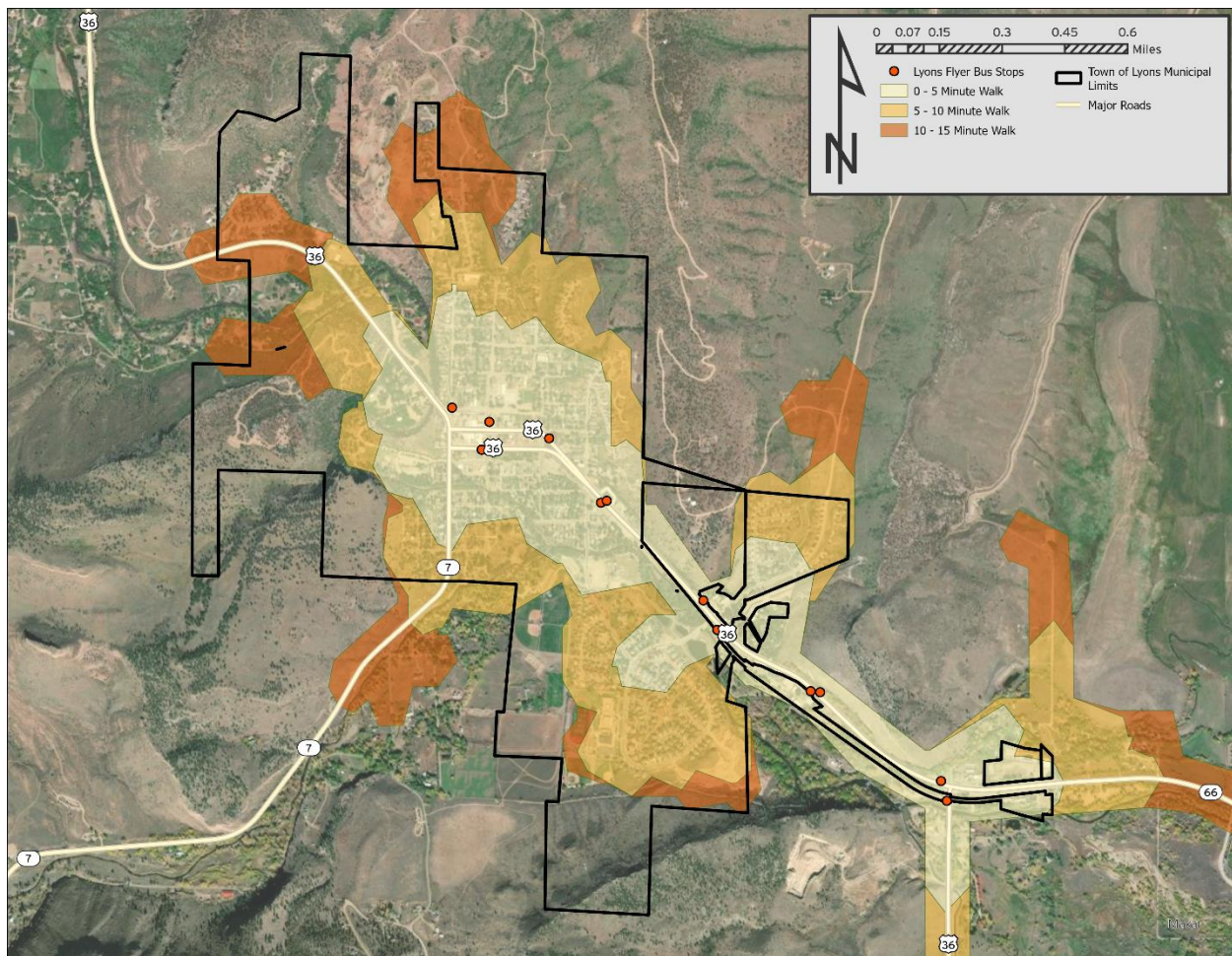


Figure 18 Transit Station Walkshed Analysis (Source: BHI)

Zoning

Presenting as both an opportunity and constraint, the Lyons zoning code will ultimately dictate where and what type of housing can be built. Based on the analysis of the current requirements within each residential zoning district, a relatively small amount of parcels exist that are zoned for medium – high density residential compared to low density (single family homes). This discrepancy in the code is illustrated in more detail in Table 6 above, however, it can also be seen in the zoning map provided in Figure 19 below. The key takeaway with this analysis is that in order to increase the availability of land for more dense residential development that accounts for a variety of housing types, the R-1 residential zoning district should be amended to either adapt and include more R2, R-2A or R-3 areas, or allow for more housing density in general. It should be noted that communities that see the largest increase in housing development are those that significantly modify their zoning code to decrease their reliance on the single-family detached housing type.

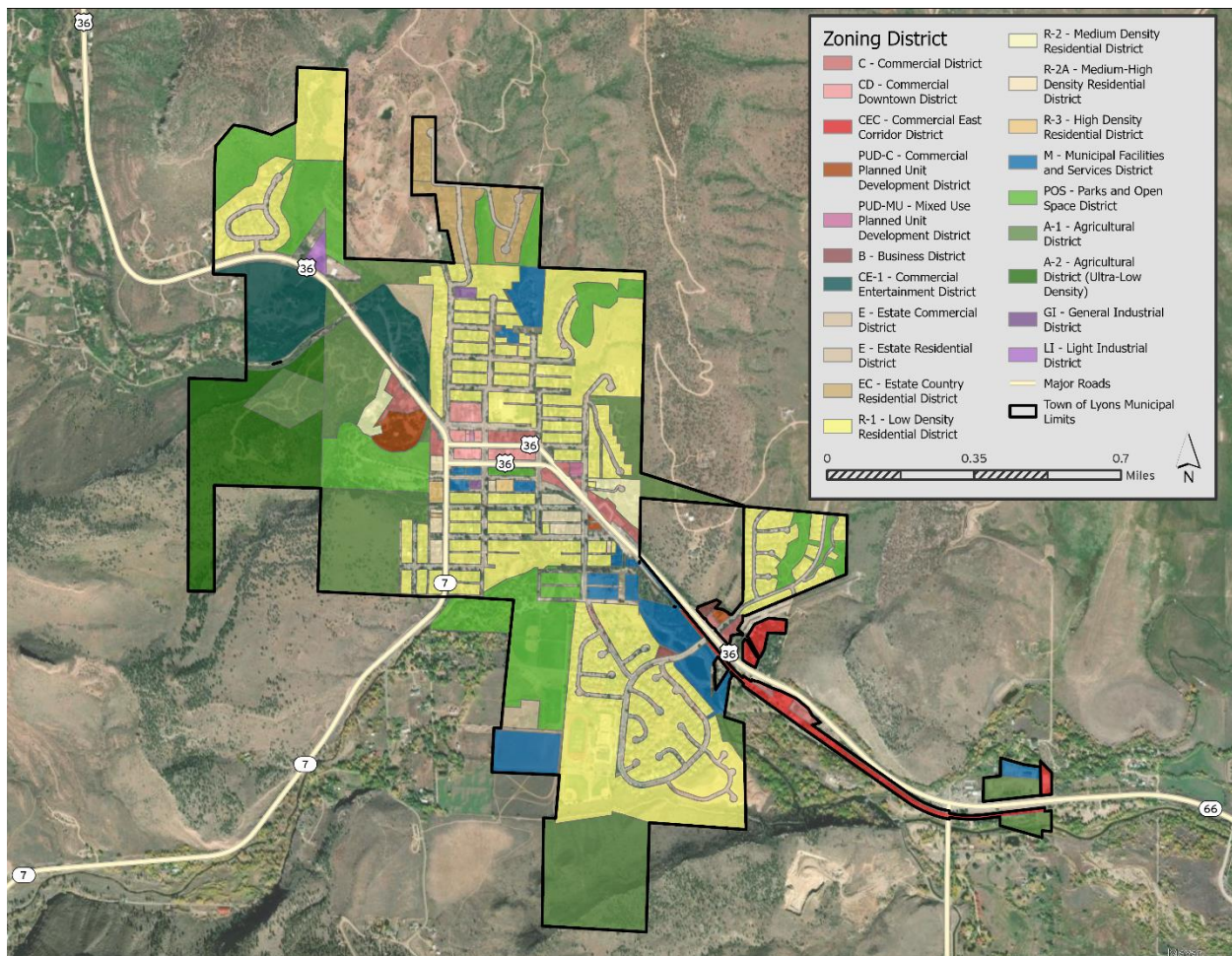


Figure 19 Town of Lyons Zoning Map (Source: Town of Lyons)

Deed Restricted Buy Out Property and Large Vacant Parcels

Noted in the 2017 Land Use and Management Plan for Deed Restricted Buy-out Properties (DRBOP), *"The historic flood of September 2013 devastated the Lyons community. More than 200 homes were damaged or destroyed in Lyons, many never to be rebuilt. As a result, the Town of Lyons acquired 27 former residential properties with federal funding. Funds were also used to remove flood damaged structures and mitigate the impact of future floods. These 'buy-out' properties are earmarked as open space or recreational lands in perpetuity."*

An opportunity that developed during the initial phases of this project centered around the potential to utilize DRBOP to support future housing development needs in the community. The last sentence of the quoted paragraph above adds difficulty in this analysis. Given that the DRBOP properties were specifically impacted by the 2013 flood the potential to use them for new housing shifted to the potential to leverage this "newly created" open space to free up other available land in the community for housing needs.

Shifting to other vacant property, Figure 20 below highlights the DRBOP and Town-Owned vacant parcels that could potentially be utilized to support housing needs in the future.

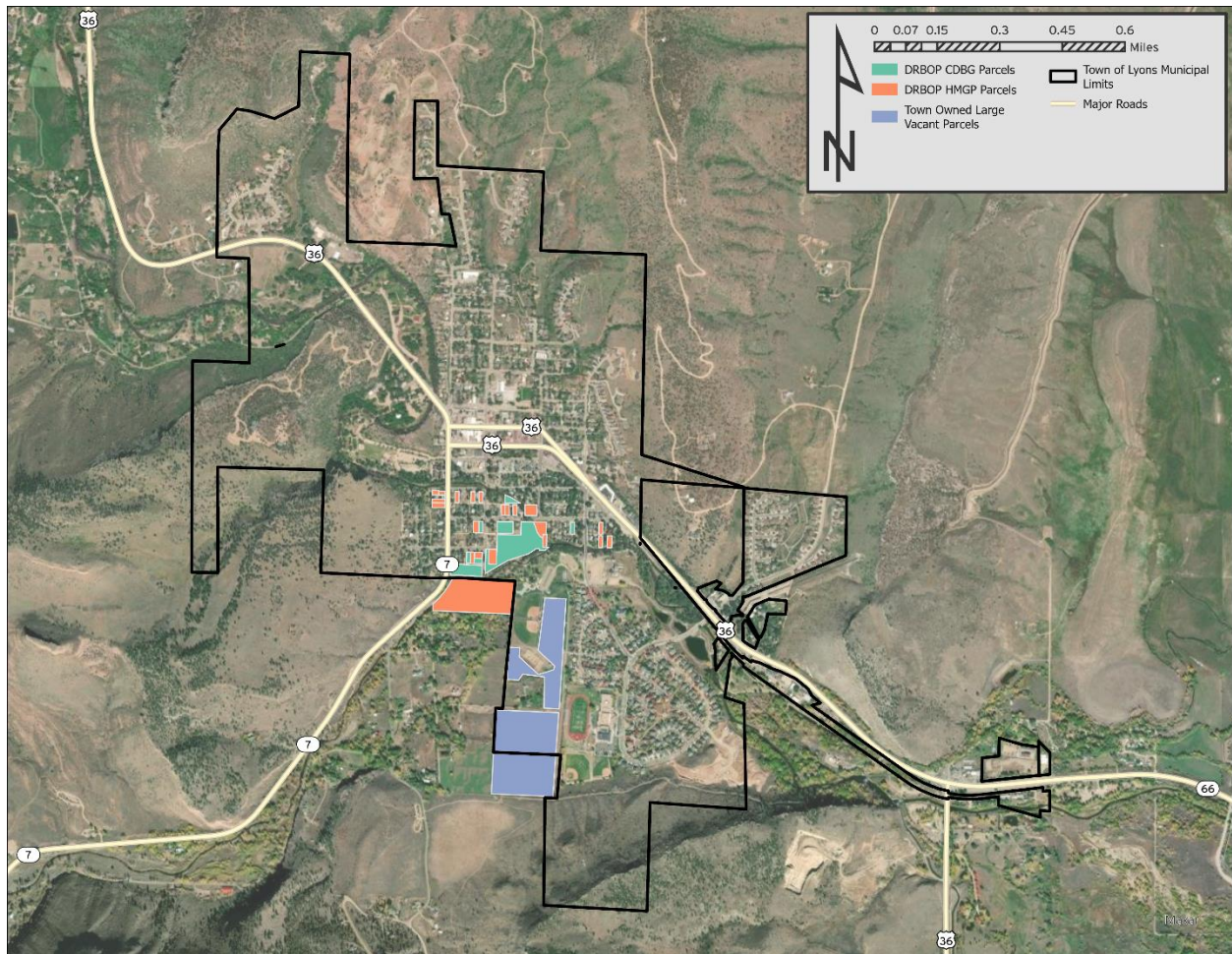


Figure 20 DRBOP and Vacant Town-Owned Land (Source: Town of Lyons)

Constraint Analysis

No Development Here!

In contrast to the identification of areas suitable for more residential density, residents were also asked to leave comments and identify areas they deemed not suitable for increased housing development. The interactive map recorded 38 comments identifying areas as such which focused on the west side of the end of Longs Peak Dr and the Lyons Dog Park. There were several areas, such as the Dog Park, which residents seemed to have conflicting opinions. As the analysis for this project took shape, these conflict areas became less ideal for the prioritization of housing in these areas.

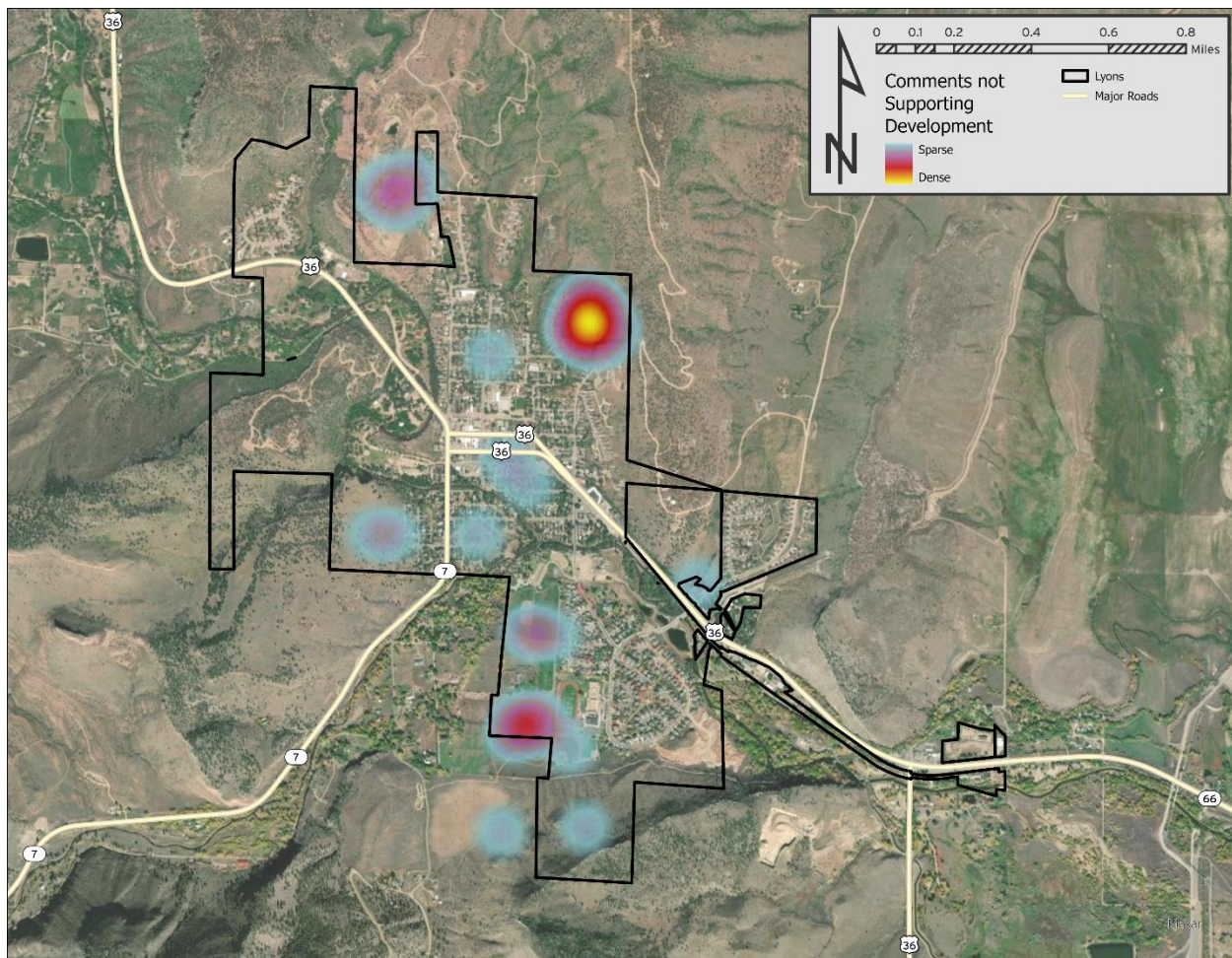


Figure 21: Comments Not Supporting Development (Source: BHI)

Floodplain

Noted previously with regard to the DRBOP analysis, one substantial contributing factor to constraints on new development in Lyons is the floodplain. While development can technically take place within the floodplain it presents challenges that often make development more expensive in the long run, thus negating any potential affordability opportunities that could be realized in these areas. Figure 22 below illustrates the regulatory floodway, the 100-year flood hazard area, and the 500-year flood hazard area.

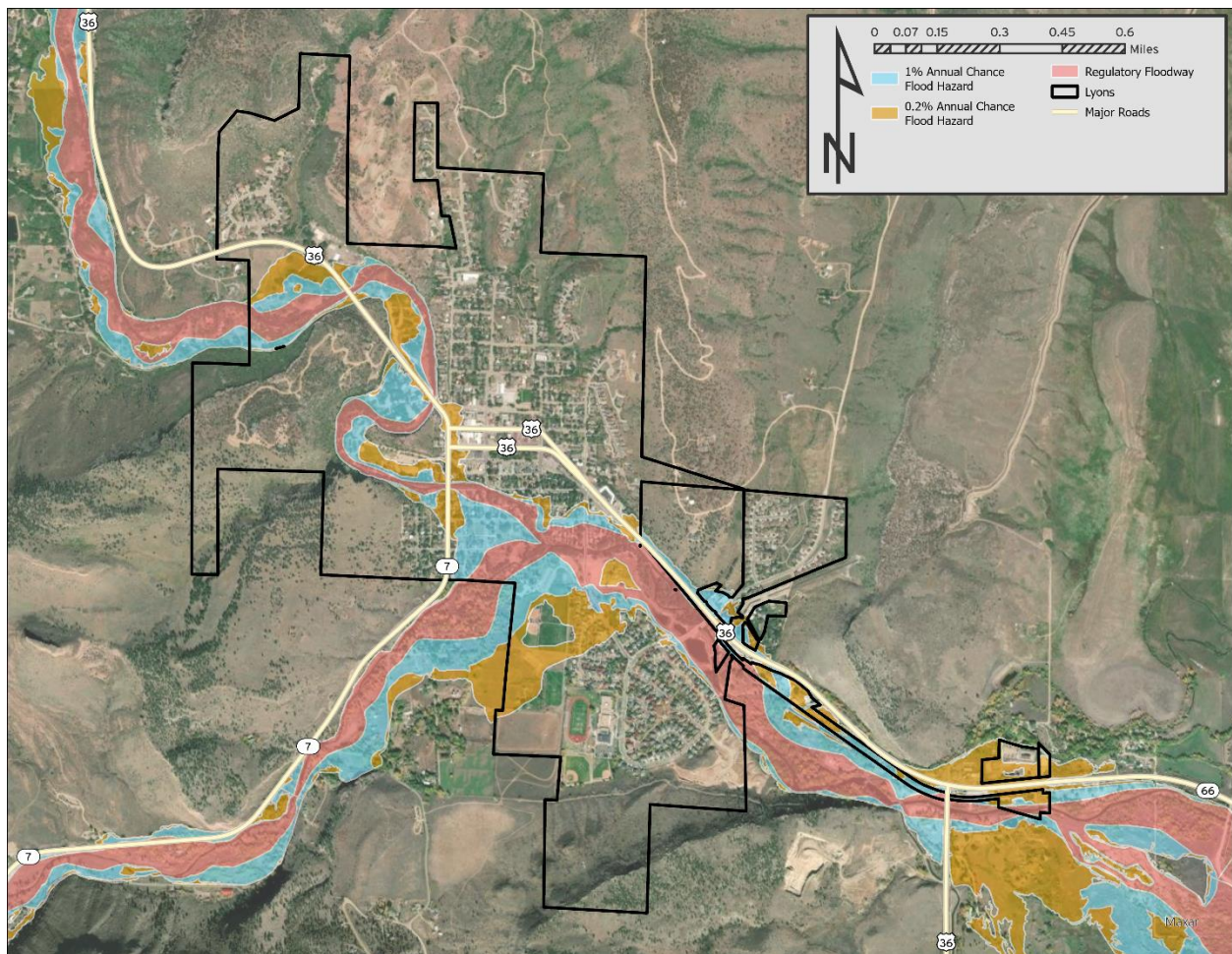


Figure 22 Floodplain Map

Density Analysis Outcomes

Taking into account the analysis presented in the preceding subsections, this section summarizes a key limiting factor that needs to be addressed in order to adequately support and incentivize housing development in the Town – not to mention focus this development in preferred and appropriate areas of the community.

Community-directed Focus Areas

Leveraging input from the interactive map, the project team utilized the substantial input on locations in the community that are more appropriate for increased housing density to develop a suitability model to guide the identification of areas to prioritize in the near future. This model (see Figure 23 below) not only spatially/geographically identifies locations in the community to focus housing development, but also aids in further analysis and potential policy direction as a result of this plan.

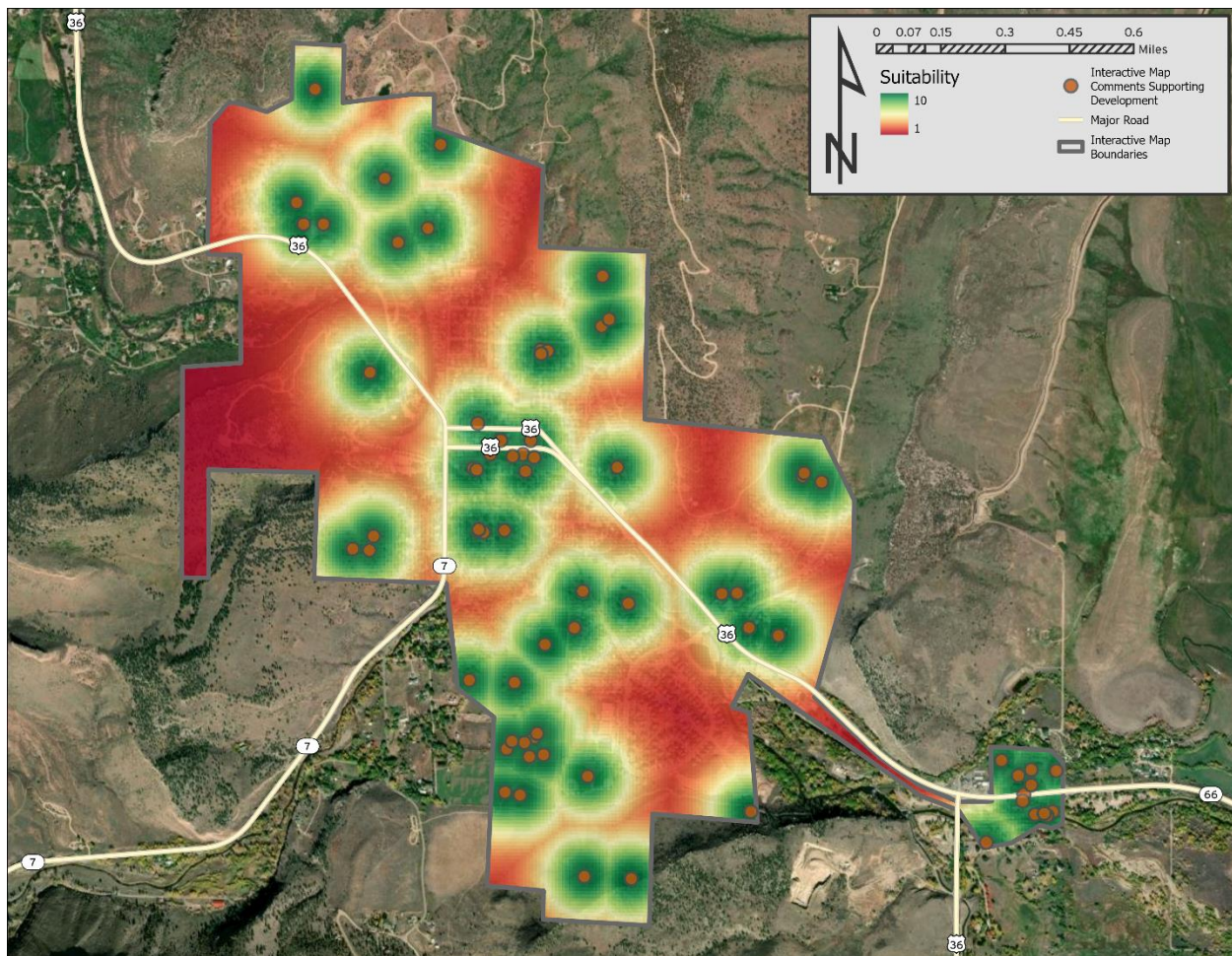


Figure 23 Housing Development Suitability Model (Source: BHI)

It is important to note that the basis for this analysis is community input. Without taking into account constraints noted in the previous section, the priority within this analysis is the points at which community members identified were well suited for increased residential density – the further from these points, the less “suitable”, and where points overlap, the larger the suitable area.

Leveraging this model, associated parcels and assigned zoning requirements were further analyzed to determine potential opportunities for policy-level recommendations to incentivize and direct residential development. The results of this analysis produce the following map in Figure 24. This analysis selects parcels adjacent to the identified priority areas indicated in the suitability data and assigns a suitability score to each. Leveraging this information, the project team was then able to provide a breakdown of residential zoning type by suitability as an outcome of this analysis. While the map and the underlying data provide specific geographic locations, the correlation between each parcel and the associated zoning district provide an eye-opening realization – see Table 7 on the following page.

Based on this analysis, 837 residential zoned parcels were identified with a suitability score varying from 0 to 10 – 10 being most suitable and closer to the points identified by the community responding to the interactive map. While many of these parcels are improved and currently consist of housing, the fact that 92% of them are located in the R-1 district signifies the need to adjust the allowable density levels of that district to allow for increased housing development of a variety of types. See the following figure and table for context.

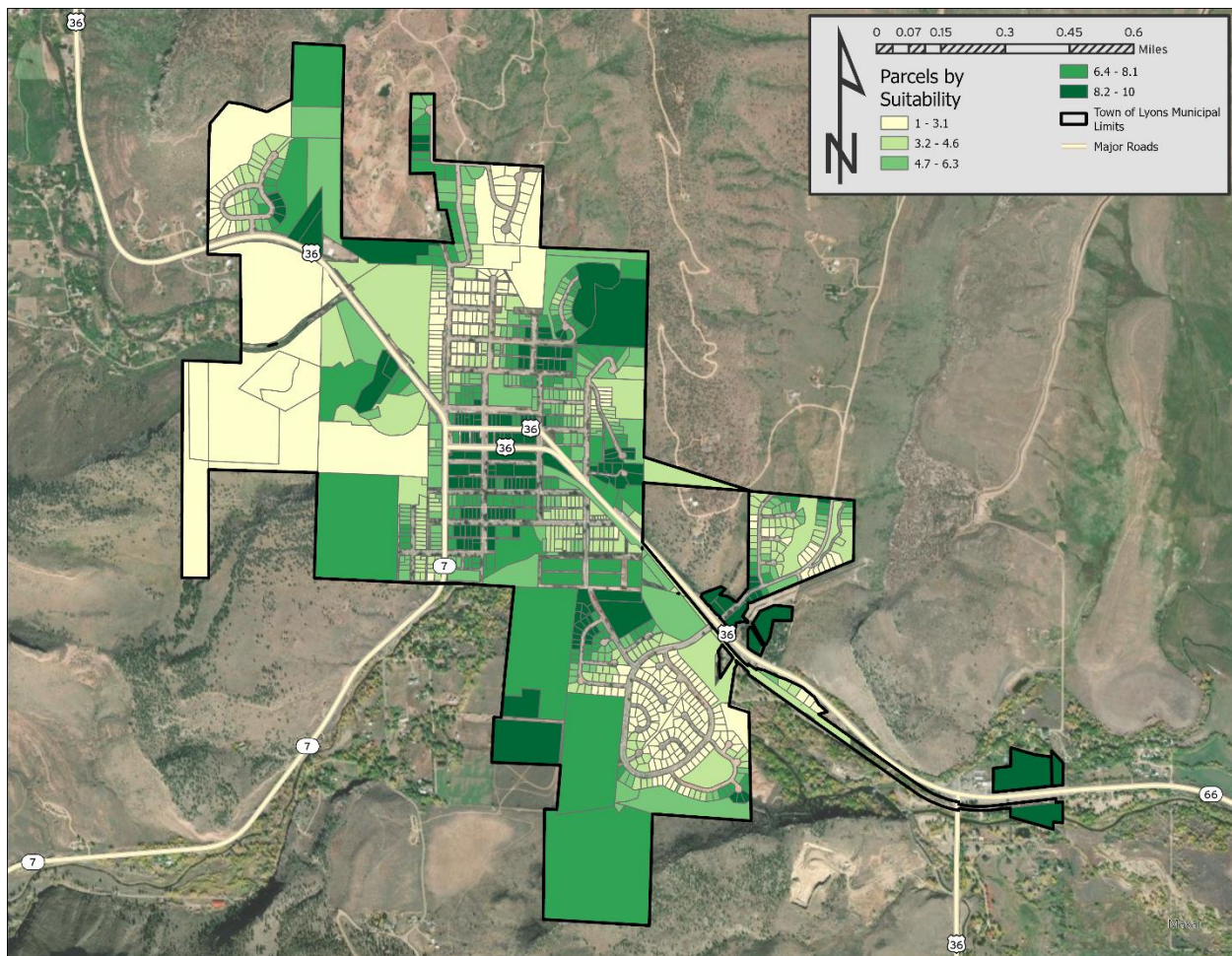


Figure 24 Parcel Identification by Suitability Analysis (Source: BHI)

Mean Score	R-1	R-2	R-2A	R-3
0-2	54	-	-	-
2-4	279	9	-	-
4-6	172	2	23	18
6-8	141	1	3	-
8-10	121	10	3	1
Totals	767	22	29	19

Table 7 Residential Zoned Parcels by Mean Score (Source: BHI)

Part 4 – Housing Vision, Goals

Town of Lyons Housing Vision Statement

A key outcome in the development of the Housing Futures Plan for the Town of Lyons was the development of an overarching housing-specific vision statement to help guide the community as housing development and associated policies and support systems are developed into the near future. The statement, provided below, has been adapted based on input from the project team, community input/sentiment, and housing-related outcomes contained in the Lyons Thrive! Comprehensive Plan.

Support and sustain the development of diverse housing options for every member of the Lyons community (current and future) that supports attainability and affordability needs.

Vision Statement Considerations and Associated Affects

A housing vision statement is important for a community to develop for several reasons. The following are general considerations and associated community affects that were considered in the development of the vision statement provided above.

- It provides **guidance and direction** – a concise description of the community's aspirations and goals related to housing. It serves as a guiding statement that helps decision-makers, planners, and community members understand the desired direction for housing development.
- It supports **long-term planning** - housing development is a long-term process that requires careful planning. A vision statement helps communities set long-term goals for housing and provides a foundation for the development of comprehensive housing plans and policies.
- It supports **community quality of life**: Housing is a fundamental aspect of a community's overall quality of life.
- It supports **economic development**: Housing development is closely linked to economic growth. A vision statement related to housing can attract investment, encourage business development, and contribute to the overall economic well-being of the community.
- The incorporation of **social equity**: Housing vision statements can address social equity concerns by advocating for affordable housing options, inclusive community planning, and efforts to reduce housing disparities. This helps ensure that housing opportunities are accessible to people of diverse backgrounds and income levels.
- Adjust and maintain the **regulatory framework**: The vision statement can influence the development of regulatory frameworks and zoning ordinances. It provides a foundation for creating policies that align with the community's long-term vision for housing.

In summary, a housing vision statement is a vital tool for community development, providing a roadmap for housing-related decisions, fostering community engagement, and contributing to the overall well-being and sustainability of the community.

Town of Lyons Housing Goals

As mentioned, the Lyons Thrive! Comprehensive Plan was a starting point for the development of the vision statement for the community. As such, the comprehensive plan also provided the backdrop in the extrapolation of housing goals for the community. The following set are listed verbatim from the comprehensive plan to help guide ensuing efforts in the community as they relate to this plan.

Aspirational Goals – Lyons Thrive! Comprehensive Plan

1. Encourage a diversity of housing options to meet the needs of a dynamic population. (HN-1)

2. Expand and preserve workforce and affordable housing options. (HN-2)
3. Promote safe, stable, and diverse neighborhoods. (HN-3)

However, as set of housing goals they don't go far enough in setting a baseline or addressing a quantifiable amount on how to overcome the current housing pressures facing Lyons. As part of the Housing Futures Plan a set of additional housing goals were established to help supplement the Lyons Housing Vision Statement and act as a measurement of success. These goals are based on the outcomes included in Part 1 of this plan.

Numerical Goals – Housing Futures Plan

2030 Housing Goals

1. Lyons will support (approve) the development of at least 73 owner-occupied housing units by 2030*
2. Lyons will support (approve) the development of at least 25 renter-occupied housing units by 2030*

2050 Housing Goals

1. Lyons will support (approve) the development of at least 2030 owner-occupied housing units by 2050*
2. Lyons will support (approve) the development of at least 112 renter-occupied housing units total by 2050*

Overarching Affordability Goal

1. Lyons will prioritize and support affordable housing development across all housing types that target affordability levels below 120% AMI.
 - a. Affordable Housing: 80% or lower
 - b. Workforce Housing: 80% to 120%
 - c. Household affordability: no more than 30% of gross monthly household income

**See Tables 4 and 5 in Part 1 of this plan.*

While aspirational, the additional housing goals represent a realistic representation of Lyons current population and household growth rate extrapolated into the future and the amount of additional housing that will be required to accommodate this potential growth. These goals are "ideal" in that they are something to aim for. If the 2030 goals indicated herein are not met, growth will not be realized, and stress associated with the housing market will be further exacerbated.

Part 5 – Recommendations/Strategies

Introduction

Bringing together the outcomes from the community housing profile (Part 1), the density analysis (Part 2), and the vision/goals (Part 3), a subset of recommendations and associated strategies have been identified to support two aspects of housing development in the community, 1) increased housing development, and 2) support for affordable housing development.

The following recommendations leverage the results of the density analysis by seeking to increase the overall housing stock and increasing density in areas that were identified by the community. Additionally, these recommendations act as pillars which can support the Town of Lyons Housing Vision Statement by providing strategies for how to achieve the vision and goals set forth in this plan. There are two main avenues to achieve success, 1) specific qualifying strategies from the Department of Local Affairs' (DOLA) Innovative Affordable Housing Strategies (IHOP) Planning Program (which provided supporting funding for this plan), and 2) from requirements and opportunities associated with Proposition 123.

Qualifying Strategies

To support community efforts in this space, DOLA has provided guidance documents for qualifying strategies associated with the IHOP planning grant program. These strategies are intended to support local governments searching for additional ideas to help achieve their local land use goals related to affordable housing. The full list of DOLA provided qualifying strategies is located on the Department of Local Governments website (<https://dlg.colorado.gov/innovative-affordable-housing-strategies>) of which, formed the basis of this plan's investigation into what strategies would be most appropriate and effective for the Town of Lyons.

Town of Lyons Prioritized Housing Strategies

The following section outlined prioritized identified housing strategies the Town of Lyons should consider implementing to address housing needs in the community as outlined in this plan. Strategies are separated between short-term (immediate) and general strategies, with each containing a justification and some detail on the process(es) to consider for implementation. Resources for each identified strategy is listed at the end of this section for future reference and implementation assistance.

Short Term Strategies – immediate implementation consideration

Strategy 1: Promote Affordable and Flexible Housing Types

Justification: As shown in the analysis included in this plan, the predominant residential building type in Lyons is the single-family detached unit. Inducing a variety of housing types within currently zoned residential areas can have a drastic effect on the affordability of units.

How: It is recommended that the Town consider implementing policies and programs that:

1. Allow middle multifamily housing units as a use by right in single family residential zoning districts.
2. Allow affordable housing as a use by right in residential zoning districts.
3. Allow small square footage residential unit sizes in residential zoning districts.
4. Update the Town's current Accessory Dwelling Unit requirements in Sec. 16-10-70 to allow detached ADU's as a use by right with administrative review rather than by conditional use review.

Potential Steps:

1. Define the overall affordable program criteria for the Town of Lyons. This criterion will be used to gauge development proposals and the incentives that may be provided. Considerations may include:
 - a. What levels of affordability (% of total units, Area Median Income level, length of affordability, etc.) must be provided.
 - b. Are the guidelines set for affordability or negotiated on a case-by-case basis?
 - c. What zone districts the incentives apply to.
 - d. Conditions to ensure long-term affordability.
2. Consider amending the residential zoning districts (R-1, R-2, R-2A, and/or R-3) to allow for middle multifamily housing by right.
3. If a general amendment to the residential zoning districts is untenable, consider an affordable housing overlay zone that allows middle multifamily housing types by right in focused areas as identified in the density analysis of this plan.
4. Consider amending residential zoning districts to allow for smaller lot sizes and lot coverages. It is recommended that the Town consider adopting maximums or removing minimums in general from all residential zone districts, however, this could be done in a phased approach - adjust minimums in the R-3 district to begin with and incrementally make adjustments to the R-2A, R-2, and eventually the R-1 district.

Note: The greatest impact, however is likely in the adjustment of requirements associated with the R-1 district as this zoning category makes up the largest residential land area in the community, and was identified as being in conflict with areas of the Town identified for an increase in housing density. See Part 2, Density Analysis for further guidance.
5. Consider updating the Town's current ADU requirements in Sec. 16-10-70 to allow detached ADU's as a use by right with administrative review in all residential zoning districts.

Note: understanding that R-2/A and R-3 districts are intended to be higher density, and thus, lot sizes may be smaller, investigate the ability for a detached ADU to conform within these districts. At minimum consider allowing detached ADUs by right in the R-1 zone district.

Strategy 2: Expedite Housing Development Review

Justification: Expedited development review can play a crucial role in supporting housing development in a community by streamlining the approval process and reducing the time and costs associated with bringing new housing projects to fruition. The following bullet points outline potential added benefits of implementing an expedited development review process.

- Faster approval processes allows developers to start and complete projects more quickly. Speeding up the process helps to address housing shortages more promptly, meeting the increasing demand for housing.
- Accelerating the approval process can significantly reduce project costs associated with prolonged timelines. Developers may be more willing to invest in housing projects if they can anticipate a quicker return on investment.
- A streamlined and efficient development review process can make a community more attractive to developers and investors.
- Faster development processes can lead to quicker job creation, benefiting the local economy. Additionally, the construction industry and associated sectors can thrive with a more efficient and predictable development review system.

- Expedited approval processes can contribute to a more balanced housing market, potentially stabilizing or reducing housing prices for those that are in the highest-need category in the community.
- Communities can utilize expedited reviews as leverage to encourage developers to contribute to affordable housing initiatives.

While expedited development review can offer numerous benefits, it is crucial for the Town to balance efficiency with thoughtfulness. The Town of Lyons should consider developing a process that is both fast and ensures the project aligns with the long term goals, and vision outlined in this plan.

How: It is recommended that the town consider the following in outlining an expedited development review process:

1. Determine the eligibility and affordability criteria that must be met to qualify for an expedited review. Is an expedited review process followed as-of-right, or on a case-by-case basis. Is it an incentive for providing affordable housing or for all housing types?
2. What staff/process needs will be required to ensure an expedited development review process can be followed.
3. If necessary, apply for a DOLA Local Planning Capacity Grant to facilitate/augment staff capacity to ensure an expedited development review process can be followed.

Strategy 3: Implement a Density Bonus Program

Justification: As outlined in DOLA's Density Bonus Program fact sheet (https://drive.google.com/file/d/1PGDgEt-qsqyv3cfsR0WUG6O_6mTRFEGJ/view), density bonuses improve affordability both directly by providing income restricted units and indirectly by adding to a community's overall supply. Generally, Density bonuses allow for more housing units to be built on a specific site than would otherwise be allowed under standard zoning district regulations in exchange for the inclusion of income restricted units or other agreed-upon public goals. Given the outcomes of the Density Analysis outlined in Part 2 of this plan, it is recommended that the Town of Lyons seriously consider the implementation of a density bonus program to support increased affordable housing development.

How: Density bonuses can take the form of an increase in floor area ratio, greater building height/additional stories, smaller unit sizes, different unit types (e.g., fourplexes on a single family detached lot), or flexible setback requirements. Ultimately, for every affordable unit a developer includes, they are able to add a specified number of market-rate units. It is recommended that the Town consider the following program attributes when developing and implementing a density bonus program.

1. Define the program purpose. The program should be tied to the goals and policies of a community's housing needs assessment and comprehensive plan. It is important to outline opportunities in the community to absorb increased density, and what types of affordable housing is needed – each outlined within this plan and connected to goals and objectives detailed in the Lyons Thrive! Comprehensive Plan.
2. Define the program criteria. As noted in the previous strategy recommendations, the Town must determine:
 - a. Household income levels that must be served for the developer to be eligible for the incentive (e.g., must serve households at or less than 100% AMI);
 - b. Proportion of units in the development that must be affordable (programs typically range from 5% to 20% of units designated affordable);

- c. Length of time that affordable units must remain affordable (typically, terms range from 15 to 60 years);
- d. Whether density bonuses can be applied to different types of tenure (e.g., rental vs. for-sale) and different types of property (e.g., multifamily vs. single-family);
- e. Whether bonuses can be applied to new construction and/or rehabilitation or redevelopment of older buildings; and
- f. How the program will be administered and monitored.

General Strategies

Strategy 4: Use Vacant Publicly-Owned Property for Affordable Housing Development

Justification: As outlined in DOLA's Publicly-Owned Vacant Land fact sheet (<https://drive.google.com/file/d/1mgaJbBSAMkvCbYvVSpZj-77HTfZBVOqZ/view>), the use of publicly-owned land for affordable housing can help ensure that communities can provide housing options for lower-income households, particularly in communities with constrained opportunities for development and high land costs. Communities with an inventory of land can provide these parcels to private and nonprofit developers at low or no costs in return for the developer's commitment to provide housing that meets specific affordability requirements. As outlined in the Density Analysis section of this plan, there are several areas throughout the community that residents identified as appropriate locations for increase housing development – many are clearly contentious, but some include a majority in support of development. These areas coupled with other locations that are already identified as open space in perpetuity (DRBOP areas), could provide the balancing mechanism to support such a program.

How: It is recommended that the Town consider the following when developing a vacant public land program.

1. Identify the scope of the program. Who is a potential partner in the program (e.g. school district, county, etc.) and what types of affordable housing are needed (see Part 1 of this plan).
2. Develop a surplus land inventory. Leverage the data already on hand to expand the known inventory of vacant/surplus land and consider adding or removing parcels on an annual basis and including other potential unused sites.
3. Define the program criteria. Follow the process outlined in the previous strategies to outline the requirements of the program, while also considering the following:
 - a. Project criteria that developers must agree to provide to be eligible to buy land (e.g., density levels, percentage of affordable units, affordability desired, duration of affordability, etc.)
 - b. Criteria stipulating the potential future sale of the land and what happens when it is sold at fair market value, as opposed to discounted or provided at no cost. Does the Town have first right of refusal?

Strategy 5: Reduce Development-related Fees

Justification: The reduction or elimination of development-related fees can be effective at incentivizing affordable housing development. Ultimately, this incentive can make a developer's project more financially viable, potentially ensuring assumed affordability can be maintained. While a small outcome of several discussions, the possibility of considering a renegotiation of water financial requirements was brought up as a significant barrier to development, both from a larger development necessity and a requirement of any possibility of annexation.

How: Largely undetermined at this phase in the process, however, one initial step that was discussed at several points in this plan's development was to begin conversations with Boulder County on the fees associated with procuring water for development in the Town. Additionally, supporting upcoming planned legislation at the State level to manage water requirements in annexation procedures could be an adjacent and ongoing tactic to develop relief mechanisms within this strategy.

Proposition 123 – Colorado's Affordable Housing Financing Fund

Proposition 123 was passed by Colorado voters in 2022 and authorizes the State to retain money from existing state tax revenue to support affordable housing investment. The ensuing program dictates 40% of funds go to the Affordable Housing Support Fund which is administered by the Department of Local Affairs and the remaining 60% to the Affordable Housing Financing Fund overseen by the Colorado Office of Economic Development and International Trade with the Colorado Housing and Finance Authority being the third-party administrator. In order to receive funding through proposition 123 local governments must commit to growing their affordable housing stock by 3% a year and an expedited review process for affordable housing developments. During the development of this plan, the Town of Lyons made this commitment to not only meet the affordable housing increase requirement, but to be eligible to obtain funding through the program.

The immediate intersection between the qualifying strategies listed above and the Proposition 123 requirements falls within the expedited review process strategy. This strategy is a requirement of the Prop 123 program and is key short-term strategy recommended for implementation within this plan.

Opportunities for implementation support through Prop 123

Proposition 123 provides a variety of funding opportunities to support local implementation of housing strategies to alleviate local housing affordability issues. These opportunities are outlined briefly below, however, more information can be located on DOLA's Proposition 123 Implementation program webpage: <https://engagedola.org/prop-123>.

- Up to \$43.5 million annually (estimated) for land banking – Local governments and nonprofit developers can receive loans to purchase land for future projects. Loans are forgiven if affordable housing projects are started within a decade.
- Up to 121.8 million annually for grants for financing low- and middle-income multi-family housing, as well as programs providing direct support to renters.
- Up to \$60.9 million for debt financing for projects that qualify for affordable housing tax credits, as well as for modular and factory-based housing builders.
- Up to \$58 million for grants and loans for nonprofits and community land trusts that help people purchase homes, as well as funding for mobile home community residents who want to purchase the parks where they live.
- Up to \$52.2 million for programs for people experiencing homelessness or at risk of it, including rental assistance, housing vouchers, eviction defense and housing development.
- Up to \$5.8 million to help local governments process applications and plans for housing projects – Local Planning Capacity Grant Program noted in Strategy 2 above.

Appendix: Resources and Case Studies

The content provided herein is included in the plan to support future implementation efforts. A driving factor of this plan's development was to ensure implementation – to develop opportunities for change that result in successful outcomes in affordable housing development for the Town of Lyons. This can only be achieved when recommendations are paired with implementation actions and examples to reference. The examples provided herein relate specifically to the strategies identified in Part 5 of this plan and are meant to provide examples of implementation efforts in other communities throughout the Nation. It should be noted that all community types and sizes were included in this list, with the assumption that similar policy-related efforts could be tailored to fit Lyons' need no matter the example context. Thus, adjacent communities such as Longmont and Boulder are included, as are Denver and Austin, to name a few.

Use of vacant publicly-owned property for affordable housing development

City of Denver, CO - [City of Denver Housing an Inclusive Denver Strategy](#)

Mayor Hancock's 2016 update to the Executive Order on City-Owned Land and Leased Real-Estate (Executive Order 100) aims to inform the use of City-owned property, including acquisition and disposal. The order directs the Division of Real Estate to coordinate with Community Planning Development and Office of Economic Development staff to evaluate the appropriateness of affordable housing when disposing of City-owned property. The city and its partners should conduct a comprehensive analysis of the City's land inventory and its suitability for affordable housing development. The updated dataset should be evaluated based on individual parcels' proximity to transit and other neighborhood indicators. The City and its partners should also develop partnerships with public or quasi-public landholders to prioritize affordable and mixed-income housing on existing vacant or underutilized parcels. The analysis should consider potential environmental and health impacts and appropriate regulations to ensure human health protection.

- Key Actions:
 - Explore formal partnerships with public and quasi-public agencies to prioritize and set specific standards for use of publicly owned land for affordable housing.
 - Evaluate the suitability of City-owned land and land owned by public or quasi-public partners for affordable housing development per factors such as its proximity to transit and other neighborhood indicators as outlined in this plan.
 - Develop specific visioning and procurement processes to identify development partners to build affordable and mixed-income housing on public and quasi-publicly owned land.
 -

King County, WA - [Ordinance 12394](#)

Ordinance 12394, passed by King County, WA in 1996, requires any surplus parcels determined to be appropriate for residential development be sold or leased for development of affordable housing. The County's Facilities Management division maintains a property inventory of all County-owned sites, including the department that has jurisdiction over the land, the estimated value, and potential uses. Departments are required to provide status reports on all sites on an annual basis; properties that are designated as "surplus" are then subject to further inquiries to determine whether they should be transferred to another department or can be considered for affordable housing. Factors considered when determining viability for affordable housing development include the site's natural features, the underlying zoning designation, and existing linkages to utilities.

Montgomery County, MD - [Bill 37-12](#)

Since the 1980s, the County has actively supported the development of mixed-income housing on county-owned land. Legislation passed in 2013 (Bill 37-12) requires the County to evaluate the feasibility of including a “significant amount” of affordable housing in proposed capital improvement projects, including an assessment of the site’s proximity to public transit and other community services. Projects covered by the legislation as targets for co-location of affordable housing include public facilities such as libraries, recreation centers, and transit stations. In 2016, for example, a new mixed-use, mixed-income development with affordable senior housing opened adjacent to a new County library.

Washington, DC - [Disposition of District Land for Affordable Housing Amendment Act](#)

Washington, DC’s Disposition of District Land for Affordable Housing Amendment Act requires developers of multifamily housing built on surplus city-owned land to reserve at least 20 to 30 percent of units for low-income households. The specific share of affordable units required is determined on a case-by-case basis, based on the development’s proximity to public transit service. (Parcels that are within one-half mile of a Metrorail station or one-quarter mile of a streetcar line or high-traffic bus route are subject to the 30 percent requirement; outside of these areas, 20 percent of units must meet eligibility requirements.) The Act applies to rental housing and homeownership units, with rental units targeted on low-income and very low-income households (with incomes between 30 and 50 percent of area median income (AMI) and equal to or less to 30 percent of AMI, respectively) and homeownership units targeted on moderate-income households (with incomes between 50 and 80 percent of AMI) and low-income households.

[Subsidize/Reduce Local Government Fees](#)

City of Commerce City - [Fee Waiver](#)

A fee waiver request is a process where a city can grant financial relief in the form of a complete or partial refund of application fees associated with development review applications, such as variances or zone changes. The request is initiated by the applicant or their representative, who believes they meet the Land Development Code’s criteria for approval of a refund. The standard fee must be paid at the time of application and will only be returned if the city determines a waiver is appropriate. The decision-making body responsible for approving or denying the application considers the waiver request in conjunction with the decision on the associated application. The fee waiver request is considered independently and does not affect the outcome of the associated case. The applicant prepares a narrative questionnaire and submits it for review. The decision-making body takes final action on the request and either approves, partially approves, or denies the request. If approved, a refund of application fees is typically issued to the applicant within 2 to 3 weeks.

Austin, TX - [SMART housing program](#)

The SMART housing program in Austin, TX provides a variety of incentives for private developers who create and preserve housing for low- and moderate households and for persons with disabilities. Projects that set aside units as affordable to homeowners and renters earning no more than 80 percent of the median family income (120 percent for owner-occupied units located in certain areas) are eligible for full or partial waivers of 29 separate fees. Fee reductions range from 25 percent for developments where 10 percent of units meet affordability requirements to 100 percent for developments where 40 percent of units meet affordability requirements.

Folsom, CA - [Deferral and Waiver Rules](#)

Folsom, CA allows developers of qualified residential projects to apply to pay impact fees on a deferred basis (up to 15 months from the date of issuance of a building permit). Eligible projects are those in which at least 10 percent of units are affordable to very low-income households or at least 30 percent of units are affordable to low-income households. In addition, payment of specified processing fees may

be waived, subject to a cap of \$200,000/year or \$1 million over 5 years. Affordable units must remain affordable for periods of at least 55 years for rental units and 45 years for owner-occupied units.

Expedited Development Review for Affordable Housing

City of Fort Collins, CO - [Expedited Development Review and Permitting](#)

Fort Collins offers development incentives to encourage the construction of affordable housing units. These incentives include Priority Processing, which requires projects to meet specific criteria as defined in the Land Use Code. These include having at least 10% of the total dwelling units affordable to households earning 80% or less of Area Median Income (AMI), paying no more than 30% of their gross monthly income towards rent, utilities, or 38% of their gross monthly income towards mortgages. This expedited development review and permitting process is aimed at reducing developers' costs.

Density Bonus Program

City of Longmont, CO - [Density Bonus Program and Affordable Housing Incentives Program](#)

The City of Longmont's Housing Incentive Program provides incentives to eligible developers and property owners for the construction of affordable units. The program includes development fee waivers, fee subsidies for water/sewer system development, and Electrical Community Investment fees, offsets for cash-in-lieu of raw water deficits, height/density bonuses, lot width reductions, and parking reductions. To receive incentives, housing must be affordable to households at or below 80% of the Area Median Income (AMI) and must be sold for no more than the Maximum Sales Price determined annually by the City. Projects must submit an Affordable Housing Proposal with their first Development Application to the City, which will be reviewed and incorporated into the project's planning process. If approved, the affordable home must be sold to a household at or below 80% of the AMI and for a sales price that meets the City's Affordable Housing criteria.

Arlington County, VA - [Subsection H.7](#)

With approval of the County Board, **Arlington County, VA** allows developers to build at higher densities than would otherwise be allowed for projects that provide housing for low- or moderate-income households. Allowances include increases in building height (up to six stories or 60 feet above the height ordinarily permitted) and in residential density. Density bonuses are determined on the basis of the share of low- or moderate-income units to be provided, the location and size of those units, the amenities to be provided for low- and moderate-income residents, and other factors. Affordable units must remain available for at least 30 years or as approved by the Board.

Austin, TX - various, see below

The City of Austin, TX has ten density bonus programs, which serve as voluntary incentives in light of the state's prohibition on mandatory inclusionary zoning. In 2014, Austin established the Downtown Density Bonus Program, which promotes affordable housing and community benefits agreements. At least 50% of the bonus must be achieved by providing on-site affordable housing or by paying a development bonus fee into the Affordable Housing Trust Fund. The Trust Fund is also financed by a share of the city's property taxes. Developments in Austin must adhere to [Austin's Urban Design Guidelines](#), as well as its [Great Streets Program](#) and a minimum rating on [Austin Energy's Green Building Program](#). [A complete list of community benefits can be found here.](#)

Austin, TX - [Affordability Unlocked](#)

Austin also enacted a new density bonus program in May 2019, called "Affordability Unlocked" which provides a two-tiered system that allows developers to choose between the two tiers of affordability which provide for different density bonuses in return. The first tier has requirements for affordability, supportive housing, and elderly housing, and the base zoning height is increased by 1.25 times or up to 6 dwelling units per lot in single-family zones. Other requirements are waived including design and site

requirements The second tier must be located within a quarter-mile of a transit corridor in addition to affordability requirements, and developments are allowed up to 1.5 times the base height with up to 8 dwelling units per lot in single-family zones.

Middle Multifamily Use By Right in Single Family Residential Zoning District

Minneapolis, MN – [Single-Family Zoning Elimination](#)

In 2020, Minneapolis became the first large city in the country to eliminate single-family zoning. The Minneapolis 2040 Plan allows two- and three-unit developments to be constructed in every residential zone in the city, and allows for higher-density projects closer to the downtown core. This was made possible in part by a thorough public engagement process that included representation from residents, housing advocates, builders and developers, and business leaders. However, despite the successful implementation of this new zoning code, only three triplex permits were filed in 2020, highlighting the need for a more comprehensive strategy to promote missing middle housing. In the coming years, Minneapolis intends to enact additional strategies to create a regulatory environment that supports missing middle housing development.

Buffalo, NY – [Buffalo Green Code](#)

In 2017, Buffalo, NY implemented a city-wide form-based code known as the Buffalo Green Code, designed to promote walkable, mixed-use neighborhoods. While some areas are still zoned for single-family homes only, the code expands the range of housing types that are allowable by right in other residential and mixed-use zones to include stacked units, row homes, and carriage homes. These changes have helped facilitate infill development, a major goal of the City's [revitalization efforts](#). Notably, the new zoning code also eliminated [minimum parking requirements](#), a major barrier to development.

Allow Small Square Footage Residential Unit Sizes

Park County, CO – [Minimum Dwelling Size Elimination](#)

The Park County Land Use Regulations have eliminated the previous minimum dwelling size of 600 square feet, and the current code does not specify a minimum square footage. However, the 2012 International Building Code addresses "efficiency dwelling units" in section 1208.4, which requires a living room of 220 square feet with an additional 100 square feet for every occupant exceeding two people. The dwelling must have a separate closet, a kitchen sink, cooking appliance, and refrigeration unit with a clear working space of 30 inches, and a separate bathroom with a water closet, lavatory, shower, and/or bathtub. All light, ventilation, and life safety requirements must be met regardless of the dwelling size. In cases where the efficiency dwelling unit is not part of a multi-unit structure, provisions for mechanical equipment will be required. The minimum dwelling size is not a hard and fast rule, but modular and manufactured dwellings still require a 600 sq. foot footprint at grade level.

Land Donation/Acquisition/Banking Program

City of Fort Collins, CO – [Article XIII Land Banking](#)

This article aims to enable the City to acquire, hold, and sell real property to assist housing providers in providing affordable rental and homeownership housing. The purpose is to ensure that appropriate sites are available for the development of such housing, assist in early identification of sites for affordable housing development, and secure affordable housing sites strategically. The City Manager is authorized to acquire land for the purposes set forth in § 23-350 and perform all acts necessary to effectuate the acquisition, provided that funds have first been appropriated by the City Council for said purpose and that such acquisitions comply with the criteria for acquisition as set out in § 23-352. The acquisition of land pursuant to this Article shall be funded from the Affordable Housing Fund, the

General Fund, or other available funding source. No property or portion of a property acquired pursuant to this Article shall be sold by the City except in accordance with the following criteria:

1. Any disposition/sale of such property shall be to a housing provider legally bound to the City under the terms of such sale, with the restrictions:
 - a. Rental housing shall be restricted to households at or below 60 percent of AMI.
2. The City's conveyance of the property to the housing provider shall be subject to a deed restriction, covenant, or other instrument or instruments as the City Manager, in consultation with the City Attorney, deems appropriate.
3. All land conveyed to a housing provider by the City pursuant to this Article shall be sold to such housing provider at no more than 90 percent of its fair market value as determined by the City.
4. All proceeds of any sale of land in accordance with § 23-354 shall be used for additional land acquisitions in accordance with this Article.

Inclusionary Zoning Ordinance (BH21-1117)

City of Longmont, CO - [Inclusionary Housing Ordinance](#)

Longmont's Inclusionary Housing (IH) Ordinance mandates that 12% of units in new residential developments must be affordable to low- and moderate-income buyers. Affordable housing is defined as homes sold at a price below 80% of the Area Median Income (AMI) and units rented to households at or below 50% of the AMI. Builders and developers can meet this mandate through on-site, fee-in-Lieu, off-site, land donation, combination of options, voluntary alternative agreements, and redemption of credit. For-sale projects require administrative approval for on-site or fee-in-Lieu, while rental projects require City Council approval. Both for-sale and rental affordable homes must be deed restricted as permanently affordable in a form provided by the City. All other options require City Council approval.